

# **RM of St. Clements Activity Centre**

**Feasibility Study** 

In association with:

Mistecture Architecture and Interiors Inc. Way to Go Consulting Inc.

**DILLON**CONSULTING

November 12, 2014

The Activity Centre Feasibility Study Steering Committee c/o Rural Municipality of St. Clements 1043 Kittson Road East Selkirk, Manitoba ROE 0M0

Attention: Mr. Marv Terhoch

Steering Committee Chair

#### Final Feasibility Study for Activity Centre in South St. Clements

Dear Mr. Terhoch:

Dillon Consulting Limited (Dillon), in association with Mistecture Architecture and Interiors Inc. (Mistecture), and Way to Go Consulting Inc., are pleased to submit our Final Feasibility Study for the Activity Centre.

As per our proposal, we have included details outlining our general understanding / approach, methodology, description of four options and a financial section highlighting the business case for the Activity Centre.

Thank you for the opportunity to provide these services. If you have any questions, please contact me at 204-453-2301 or by email at bfeuer@dillon.ca.

Yours sincerely,

#### **DILLON CONSULTING LIMITED**

Brian Feuer, P.Eng.
Partner and Project Manager

BNF: knp Encl.

Our file: 14-9269

Dillon Consulting Limited

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#### 1.0 INTRODUCTION

#### 1.1 Objective

It is our understanding that the Rural Municipality of St. Clements Feasibility Study Steering Committee (Steering Committee) operating under mandate of the Council of the Rural Municipality of St. Clements (RM) was seeking proposals to conduct a Feasibility Study for planning the construction of a proposed Activity Centre.

The Rural Municipality of St. Clements is one of the fastest growing municipalities in Manitoba. The Municipality's western boundary runs along the Red River and Lake Winnipeg – from south of Lockport, then northward to Grand Beach Provincial Park. Eastward, the boundary is irregular and sits adjacent to other municipalities.

Within the Municipality the terrain is diverse: from rolling plains, to rich forest and marshland, to pristine beaches. The Municipality is home to an ecological preserve and a provincial park, both rich in beautiful and varied landscapes.

The Municipality is known for its many parks and beach communities, making the RM of St. Clements "the place to be" for year-round relaxation and recreation. Activities abound in every season: swimming and boating in the summer, fishing, hunting and hiking in the spring and fall; snowmobiling and skiing in the winter. Sitting at the northern edge of the municipality is Grand Beach Provincial Park on Lake Winnipeg – Manitoba's most popular tourist destination on the Province's largest lake.

The objective of the Activity Centre is to meet the long term needs of the Municipality. Therefore; the Steering Committee worked together with the Dillon team to deliver a study that provides the necessary information to support the recommendations on the feasibility of the Activity Centre.

The RM advised that the initial consideration for an Activity Centre should include a Multipurpose/Fitness Centre/Walking Space, Community Hall/Performing Arts Centre and a multipurpose outdoor space. These functional components have been augmented with necessary common and mechanical equipment areas. Refinement of these functional requirements is developed further as part of the Feasibility Study.

The objective of the Feasibility Study is to determine the viability of an Activity Centre for the Municipality and surrounding areas. The Study provides the following:

- An analysis of the feasibility of constructing and operating a facility which incorporates the components as outlined in connection with an Activity Centre and site, with options for incremental development and expansion;
- Consideration of conservation and sustainability energy opportunities for the proposed development
   LEED silver compliance;
- Basic conceptual design bubbles that indicate functional proximities and adjacencies with consideration for re-purposing existing site spaces;
- Potential management models for the facility and recommendation of best practices;
- Proposed options, which meet a financial construction commitment of 1.5-5 M dollars;
- Life cycle costing of selected option; and
- Five-year cash flow projection for the proposed facility, identifying in detail, projected revenues and estimated operating expenses.



The Dillon team considered the criteria below when executing the Feasibility Study:

- Engage community members in welcoming spaces that become "where all people want to be" to have fun, stay fit and recreate;
- Commitment to multiuse facilities; not stand alone;
- Familiarity with leading edge technology in energy management, building envelope design and performance in a similar operational environment;
- Previous experience with feasibility of multi-use / multi-organization recreational facilities;
- Previous experience with phased development of multi-use / multi-organization recreational facilities;
- A new recreation facility that will foster economic and community growth;
- Practical understanding of operational implications of various mechanical system options with a particular emphasis on life cycle costing;
- Practical understanding of the characteristics of a rural operational environment;
- Ability to function effectively in collaboration with a Community Steering Committee and RM appointed Project Leader;
- Ability to identify and articulate realistic life cycle costs, operational cost and building performance targets; and
- Ability to contribute to community consensus building around the project by participation in public forums, and presentations to community organizations.

#### 1.2 Scope

Based on our understanding of the project requirements, we have developed a Feasibility Study to meet the goals and objectives of this project by providing a complete service package.

Our detailed scope can be broken down into subtasks within each of the major phases of the work leading to the delivery of the final version of the Feasibility Study. The Study first began with an initial meeting with the Steering Committee to introduce the Committee to the Dillon team as well as to confirm the scope and begin the process of gathering and processing existing data of the Activity Centre. Discovery and exploration phase of the Study where all the existing data on the Activity Centre was processed and then developed into four conceptual options. Our Architects, Mistecture, started the development of these concepts with input from the rest of the team as well as the Steering Committee. Another meeting was then held with the Steering Committee to review the concepts. This meeting occurred as a precursor to a public consultation session. The public consultation session was held in the Municipality to present the conceptual options to the citizens of surrounding areas. This session gave the local public the opportunity to have a say on what they would like to see for their future Activity Centre. The discovery and exploration phase of this Study concluded with the selection of the preferred option of the concepts presented.

The next phase of this Study was the production and delivery of the Feasibility Study initially starting with the preferred options with respect to costing. The Dillon team, including Way to Go Consulting Inc. worked closely to prepare the financial analysis and a Class D cost estimate for the preferred options along with life cycle costing. The five-year cash-flow projection was performed at this point after preferred building systems are selected. Once the costing has been completed, the Feasibility Study will be developed and then submitted to the Steering Committee for review. Once the Steering Committee has reviewed the draft Study, a meeting with the Dillon team will be held in Winnipeg for final discussion before the Feasibility Study is submitted to the Steering Committee.

Note that the Feasibility Study does not include any traffic studies, which Dillon is capable of providing, if the Steering Committee is wishing to have this included as a value added item.



#### **BUILDING AND SITE OPTIONS**

The preliminary conceptual designs by the Dillon team, including Mistecture for the St. Clements Recreational facility on Donald Road was based on the needs of the community as identified in the South St. Clements Recreation Needs Assessment of October 13, 2013.

Once a thorough review of the need for the facility was established the team developed a conceptual plan to achieve the requirements. Through the existing surveys and information an overall square footage of approximately 14,000 square feet was designed to follow sustainable guidelines and meet minimum LEED Silver Standards.

The building and site options were developed by the Mistecture team after a review of the South St. Clements Recreation Needs Assessment and feedback from the community consultation process conducted by Dillon. Four options were requested and developed for consideration.

- Option 1: identified the complete facility, outdoor amenity space and recreation space as per the needs assessment.
- Option 2: detailed a phased approach identifying the first phase of the community building with partial parking space and including all outdoor amenity and recreation space.
- Option 3: detailed only outdoor amenity and recreation space.
- Option 4: detailed the complete facility including outdoor amenity and recreation space as well as the addition of a mezzanine walkway that could be used for additional indoor recreation.

Refer to **Appendix A** for Conceptual Drawings of the four options.

#### 2.1 Understanding the Community

Understanding the community and the neighbourhood is an important aspect of the design process. The team did a review of the community and categorized the design approach into three areas of focus:

#### **Our Landscape**

Natural landscape, agricultural land, prairie grass, river, riparian buffer, wetlands, marsh, cattails, and wild flowers.

#### **Our History**

Historic elements, field stone, settlers, red framed windows, wrought iron elements, post and beam construction.

#### **Our Community**

Lockport Bridge and dam, First Nation history, rural residential elements, traditional buildings and materials (wood and stone).



#### 2.2 Design of the Building and Site

Careful consideration for the design was undertaken to meet the needs of the community while ensuring the importance of existing landscape, history and community. Building and site features include:

#### **Materials / Texture**

Timber, fieldstone, red color, wildflowers, wrought iron fencing, eco paving as well as an attention to preserving the natural features of the prairie landscape.

#### **Sustainability LEED silver**

Eco paving, solar lighting, storm water management, native plants, natural vegetation, locally sourced materials and resources, energy efficient building envelope, power smart water conserving fixtures, natural ventilation and day lighting, air quality and occupant control, walk ability and attention to active transportation.

#### **Building Appearance**

Sweeping roof to match sweeping landscape and prairie sky, low profile building to mimic existing rooflines and heights, double height entrance to welcome community, transparency for visual connectivity, and warm welcoming materials.

#### **Placing of Building On-Site**

Careful consideration was given to placing the building on site in terms of the relationship with the:

- Existing neighbouring homes;
- Proposed day care and outdoor facilities;
- Building and its facilities;
- Pedestrian traffic and vehicular traffic;
- Buffer zones and natural drainage; and,
- Seating outdoor furniture and equipment placement.



#### 3.0 DEVELOPMENT OF PREFERRED OPTION

#### 3.1 Class D Cost Estimate

Recreation Facility and Grounds Proposal – Financial Review and Impact

#### 3.1.1 Introduction

The Feasibility Study of an Activity Centre for the Municipality and surrounding area includes the financial impact on the RM for the construction and operation of the Activity Centre.

#### 3.1.2 Current Financial Status

The RM set up a municipal mill rate in the 2014 Financial Plan of 8.756 mills. In comparison to surrounding municipalities, the mill rate is second lowest in the comparison group (Appendix B, Table 1). When including the school division mill rate, the total residential tax rate ranks lowest in the group. For commercial properties, the total property tax rate is lowest as well. This places the community in an ideal place for growth in recreational services.

The maximum allowable debt capacity set by the Manitoba Municipal Board is 7% of the Municipality's portioned assessment (assessment subject to taxes). For the RM, the maximum debt capacity in 2014 is \$44,768,186. Currently there is \$453,781 outstanding in debt and there is a plan to issue debt in the 2016 year of \$1,200,000 in Utility infrastructure (as per 2014 Financial Plan), other various debt totalling \$8.8 Million in Schedule 15 of the 2012 audited financial statements plus an additional amount of \$825,500 advised by the CAO for an LID. Most of this pending debt is utility related. This leaves a maximum amount available for new debt of \$33,505,169. See **Appendix B, Table 2**. **This report does not include the future mill rate estimate for the debt that is currently in pending status**.

The Recreation Reserve plan for the next five years has an ending balance in 2014 of \$72,120 forecast and a withdrawal of \$1,000,000 in year 2018 toward the construction of the Activity Centre. Should the plan include an annual transfer of \$250,000 to the Recreation Reserve over the next five years (and such transfer be funded through an increase in taxes), balances estimated each year amount to the lowest level after 2014 of \$152,120 in 2018 to its highest level of \$882,120 in 2017. See **Appendix B, Table 3.** 

#### 3.1.3 Activity Centre – Capital Cost Estimate

Four Options are presented with each option containing the same outdoor activities and structures. The differentiating cost in the options is the building size and composition. The breakdown of the grounds development and equipment is located in **Appendix B, Table 4.** 

The estimated price of the building including furnishings is \$250 per square foot, net of GST and is applied to all the applicable options. See **Appendix B**, **Table 4** 

- Option 1: The proposed building with a size of 14,301 square feet is estimated at \$3,575,250. Including the grounds works of \$1,362,750, the total estimate for Option 1 is \$4,938,000.
- Option 2: The proposed partial building with a size of 4,840 square feet is estimated at \$1,210,000. Including the grounds works of \$1,362,750, the total estimate for Option 2 is \$2,572,750.
- Option 3: This option proposes no building, leaving only the grounds work of \$1,362,750 estimated.



Option 4: The proposed building is identical to Option 1 but with a second mezzanine, stairs and elevator with a size of 14,605 square feet is estimated at \$3,651,250. Including the grounds works of \$1,362,750, the total estimate for Option 4 is \$5,014,000.

#### 3.1.4 Activity Centre – Operating Cost Estimate

The options proposed result in varying net operating costs and are built on a variety of assumptions. Costs of similar facilities were gathered with the one most relevant to this project for the building being the Headingley Community Centre and Day Care. Rentals of the Hall would be similar if the same rates were offered. However, the Day Care in Headingley operates out of a separate building that is 6,000 square feet while the St. Clements multipurpose room proposed for shared use of the day care is 931 square feet. Revenues and Costs were more or less proportioned according to square footage. (See **Appendix B, Table 5-2**)

The Sunova Centre in West St Paul is another facility with similar features to the options presented to the RM. The Sunova Centre is a facility that is 13,194 square feet and boasts a 350 person gymnasium, commercial kitchen, nursery school room, boardroom, outdoor skating rink, four softball/baseball diamonds and five soccer pitches of various sizes. The West St. Paul Nursery School is also located in the Sunova Centre just down the hall from the Sunova Centre Office in a 1,000 square foot area. They are a part-time licensed preschool program. They have one staff and many parent volunteers.

The Sunova Centre offers numerous recreational programs and activities for people of all ages and abilities:

- Fitness Classes such as Yoga, Boot Camps, Weight Training and more
- Special Interest Programs such as Wilton Cake Decorating
- Unstructured Programs such as Sunova Gym Drop-In
- Children's Activities such as Kidz Dance, Manitoba Minor Ball Hockey, Beginner Figure Skating
- Summer Activities such as Sunova Summer Camp and other special interest Youth Camps
- Youth Sports such as Hockey, Soccer, Mini Soccer, Baseball and Softball

Historical operating revenues and costs for Sunova, West St. Paul are listed in Appendix B, Table 5-3.

In exploring operating costs for recreation facilities, cost recovery for arenas usually runs around the 50% mark and for pools depends on the age of the pool and usage but anywhere from 40 to 65%. Cost recovery for athletic fields is usually 10 to 15%. A reasonable range in net costs for the Activity Center proposed will lie somewhere in the 40 to 50% range. Details of the estimates and assumptions (not including building rental charges for local community groups) are provided in **Appendix B, Table 5-1**. Tax impact on operating is also shown in this table but will be referred to later in this report.

Revenues and Expenditures have been estimated for each option, resulting in the following net costs:

Option 1: Net cost of \$117,500 with a 23% cost recovery.

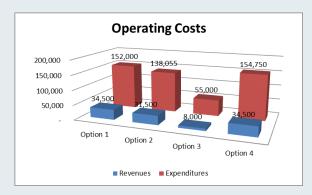
Option 2: Net cost of \$106,555 with a 23% cost recovery.

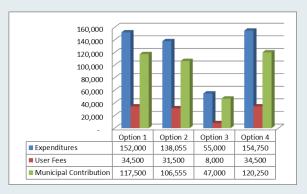
Option 3 (no building): Net cost of \$47,000 with a 15% cost recovery.

Option 4: Net cost of \$120,250 with a 22% cost recovery.

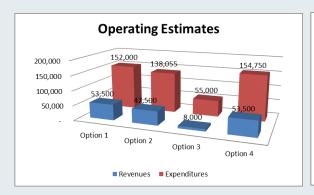
The following charts provide a visual on the gap between revenues and costs. This gap (labelled the "municipal contribution") is the estimated amount the municipality (and/or other partners) need(s) to meet.

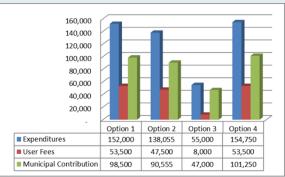






These options are based on the assumption that paid staff will provide the services required for this facility to operate. If there are significant volunteer hours provided to offset building and ground maintenance or facility operation, there would be a resultant reduction in net costs. The Program/Facility Manager could take on the management of other recreation grounds and the additional wage for this would be reflected in the other cost centres. As well, the cost model is an estimate of costs and revenues and assumes the same revenue basis for building rental as Headingley. Headingley does not charge local community groups for building rental who make up 75% of the usage. A pricing policy needs to be established by the RM thereby setting the rates and revenue stream for the facility. Should the RM consider charging community groups for building rental, it is assumed it would be a reduced rental rate and that not all community groups would utilize the facility because of cost. Therefore, an estimate of additional revenue would be equal to the other rental. This would mean \$16,000 to \$19,000 in additional annual rental revenue to offset the costs. This would result in a reduction in the proposed mill rate by .025 or .030 mills respectively and a decrease to the tax estimates by .29% to .34% respectively. Impact on the average \$125,000 home regarding this change would be less than \$2.00. Refer to Appendix B, Table 5-1B that outlines the impact with these revenues included. In charging the local users for building rental the funding gap appears as follows:







To bring the estimated operating costs of the proposed options in perspective with the comparatives, the following tables compare revenues, costs and net cost per square footage:

Comparison to Other Comm	•					
with RM of St. Clements not						
	2013	2014		RM of St C	lements	
	West St Paul	Budget				
	Sunova	Headingley	Option 1	Option 2	Option 3	Option 4
Revenues	183,059	69,000	34,500	31,500	8,000	34,500
Expenditures	314,235	147,500	152,000	138,055	55,000	154,750
Net Operating Cost	131,176	78,500	117,500	106,555	47,000	120,250
Cost Recovery	58%	47%	23%	23%	15%	229
Square Footage of building	13,194	16,900	12,301	3,711	n/a	12,607
Net Cost/square foot	\$ 9.94	\$ 4.64	\$ 9.55	\$ 28.71		\$ 9.54
Note:						
1. Square footage of buildin	g does not incl	ude canopy.				
1.Athletic field rental and gr	ounds mainte	nance is includ	ded in net co	st/square	foot.	
with RM of St. Clements cha	rging local usei	rs				
	2013	2014		RM of St C	lements	
	West St Paul	Budget				
	Sunova	Headingley	Option 1	Option 2	Option 3	Option 4
Revenues	183,059	69,000	53,500	47,500	8,000	53,500
Expenditures	314,235	147,500	152,000	138,055	55,000	154,750
Net Operating Cost	131,176	78,500	98,500	90,555	47,000	101,250
Cost Recovery	58%	47%	35%	34%	15%	359
Square Footage of building	13,194	16,900	12,301	3,711	n/a	12,607
Net Cost/square foot	\$ 9.94	\$ 4.64	\$ 8.01	\$ 24.40		\$ 8.03
Note:						
1. Square footage of buildin	g does not incl	ude canopy.				
1.Athletic field rental and gi	ounds mainte	nance is includ	ded in net co	st/square	foot.	

The program and activity level varies greatly between the Sunova Centre in West St. Paul and Headingley Community Centre resulting in a large difference in revenues and costs between the two centres. Programs that the RM holds and how much they will rely on volunteer work will determine the level of revenues and costs for their own centre.



#### 3.2 Life Cycle Costing of Building Systems

In preparing the scene of the big picture, all costs for the build and the life of the facility are taken into consideration. Costs are shown in current value and in three separate categories for each option: capital cost, maintenance and repairs (over and above typical annual repairs) and annual operating costs. It is estimated the

facility's life is 40 years for the purpose of this calculation. Financing from other sources for capital are not included in this analysis.

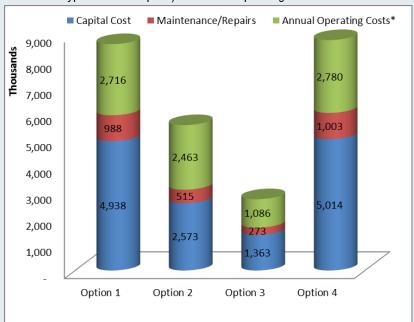
The following totals for life cycle costing under each option are shown below with more detail shown in **Appendix B, Table 6** and in the graph below.

Option 1: \$8,641,561

Option 2: \$5,550,283

Option 3: \$2,721,694

Option 4: \$8,796,351



#### 3.3 Five-year Cash Flow Projection

Since reserves are not at adequate levels to draw from for the project, borrowing will have to be considered. Grant opportunities or partnerships will also play a factor in the actual amount needed to borrow. Funds raised by the community to back their support for the project should be encouraged to help offset the RM's costs. Naming Rights could draw in \$30,000 to \$100,000 for the building and \$10,000 for each sports field (i.e., baseball, hockey, soccer) to help offset the capital costs as well. Pending the availability of grants through the provincial government and infrastructure programs, the success of the public fundraising and naming rights campaign with the capital costs to be absorbed by the municipality, could be as low as 62% of the project total. The table below demonstrates the potential cost reductions for the municipality if the community and business support is strong and funds from the Province are available to support the project:

Capital Cost offset Potentials					
		Option 1	Option 2	Option 3	Option 4
Cost		\$4,938,000	\$2,572,750	\$1,362,750	\$5,014,000
<u>Less:</u>					
Public	3%	148,140	77,183	40,883	150,420
Naming Rights		130,000	130,000	30,000	130,000
Prov Grant	30%	1,481,400	771,825	408,825	1,504,200
Potential Offsets		\$1,759,540	\$979,008	\$479,708	\$1,784,620
Net Municipal Cost		\$3,178,460	\$1,593,743	\$883,043	\$3,229,380

These grants are not absolute but shown as possible assistance to the project.

Provincial or Infrastructure grants may or may not be available at time of application.



Cost impact in this report is provided on the basis of full municipal cost.

For every \$1,000,000 borrowed at 3.5% 20-year term, the annual debt payment is \$70,361. The mill rate increase to pay for \$1,000,000 debt issuance over the 2014 assessment base is .110 mills or a tax increase of 1%.

For every \$100,000 in operating costs added to the municipal operating budget, the mill rate increase to pay for the additional costs is .156 mills or a 2% tax increase.

#### **FINANCE PLAN A:**

When considering each option with the intention to borrow the full amount for the construction of the Activity Centre, the tax increase and ranking amongst neighbouring municipalities are:

- Option 1: \$4,938,000 debt issuance: 8% tax increase, ranking third lowest mill rate. Annual increase on average assessment of \$125,000 home is \$40.89.
- Option 2: \$2,572,750 debt issuance: 5% tax increase, ranking third lowest mill rate. Annual increase on average assessment of \$125,000 home is \$25.29.
- Option 3: \$1,362,750 debt issuance: 3% tax increase, ranking second lowest mill rate. Annual increase on average assessment of \$125,000 home is \$12.57.
- Option 4: \$5,014,000 debt issuance: 8% tax increase, ranking third lowest mill rate. Annual increase on average assessment of \$125,000 home is \$41.61.

See **Table 7** in **Appendix B** for the breakdown.

#### **FINANCE PLAN B:**

As mentioned earlier the 2014 Financial Plan included a funding plan to transfer \$250,000 to the Recreation Reserve from 2015 to 2019. A withdrawal of \$1,000,000 for the Activity Centre was included in the five-year capital plan.

Under this financing model, the transfer would result in an increase of 4% in taxes. Increase on average assessment of \$125,000 home is \$21.99 to support this increase. In years five and on, the debt payments would commence (after the build) with \$1,000,000 coming from reserves and the remaining balance to be borrowed. The operating costs would also start in year five and the funds that were earlier used to transfer to the Recreation Reserve would be used to offset the debt payment and operating cost.

The tax increase and ranking amongst neighbouring municipalities for years five and on are:

- Option 1: 2.6% tax increase, ranking third lowest mill rate. Increase on average assessment of \$125,000 home is \$12.72.
- Option 2: .6% tax decrease, ranking second lowest mill rate. Decrease on average assessment of \$125,000 home is \$2.88.
- Option 3: 3.2% tax decrease, ranking second lowest mill rate. Decrease on average assessment of \$125,000 home is \$15.61.
- Option 4: 2.7% tax increase, ranking third lowest mill rate. Increase on average assessment of \$125,000 home is \$13.43.

Note that these are the impact in year five and on when compared to year one to four. See Appendix B, Table 8 for the breakdown.



### **Summary and Recommendations**

#### 4.1 Public Consultation and Community Feedback

On September 24, 2014, the project team hosted a public open house at the Corpus Christi Church in Narol. The community was notified of the event through various methods, including mailings, posters, signage, and newspaper advertisements. The purpose of the open house was two-fold: To present information about the project, including the four Activity Centre design alternatives; and, to garner feedback and input from the community regarding those alternatives. The approximately 110 attendees were invited to browse the display boards (see **Appendix C**), ask questions to project team members, and offer their feedback via an exit survey. The quantitative results of those exit surveys have been compiled, and are presented below. For a more in depth look at the feedback and input, the completed exit surveys can be found in **Appendix C**.

#### 4.1.1 Exit Survey Results

4.0

While the exit survey covered a variety of Activity Centre topics (e.g., design features, facility features, general comments), two of the questions were quantitative and specific. Respondents were asked which of the four Activity Centre alternatives they preferred (and why). They were also asked to rank facility funding and financing options in terms of preference. The survey results are noted below for the two quantitative questions on the exit survey:

#### A) Which Activity Centre option do you prefer? (ranked here in order of frequency)

Option/Response	Count
Option 4: Design of the Entire Facility – Full Mezzanine	16
Option 1: Design of Entire Facility – No Mezzanine	7
Option 2: Design of Partial Building and Partial Parking – No Gym	4
Option 3: Design of Outdoor Facilities only – No Building	3
The respondent stated they were undecided on which option	3
The respondent does not support any option or offered no response	2

#### B) Please rank the facility funding options in order of preference (1 being the most preferred option)

Funding/Financing Method	First Option	Second Option	Third Option	
Government Grants	20	5	0	
Financing (Borrowing)	-	0		
Fundraising and Sponsorship	3	15		
User Fees	1	3		
Property Tax Increase	0	2		

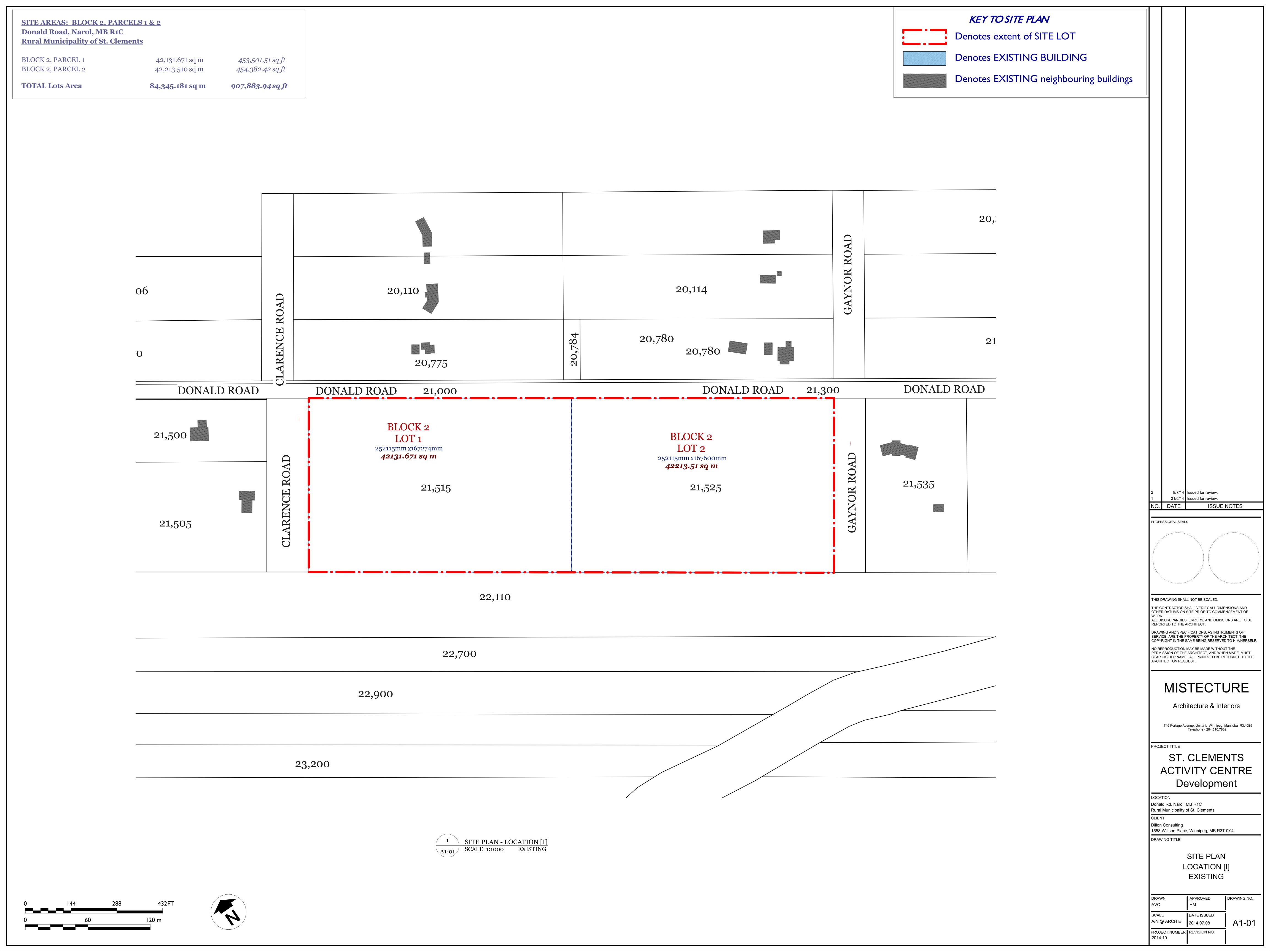
From this limited sample of responses, it appears as though Option 4 (Design of the Entire Facility – Full Mezzanine) is the preferred alternative for the Activity Centre. It also appears that Government Grants and Financing (Borrowing) are the preferred methods to pay for such a facility.

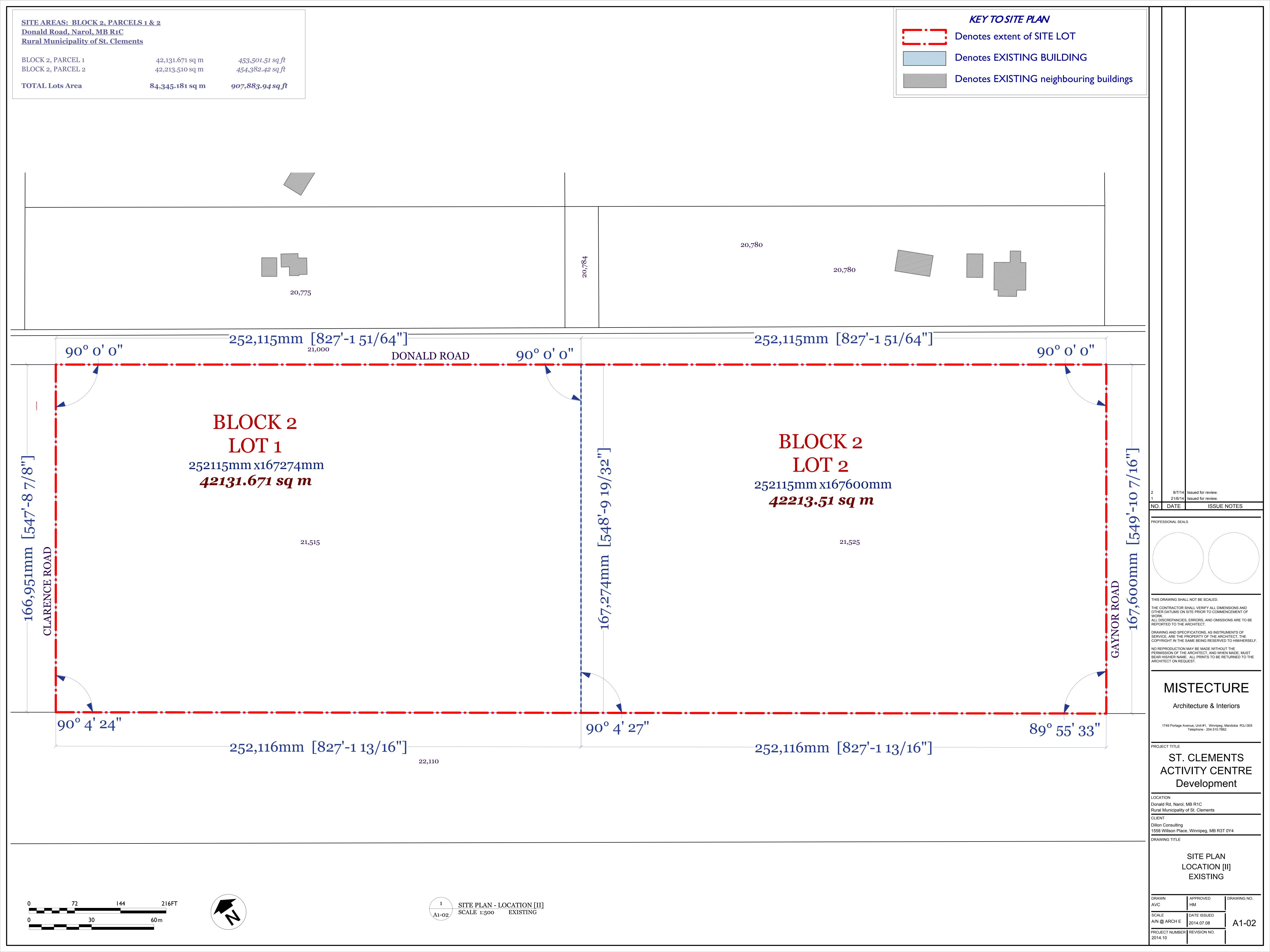


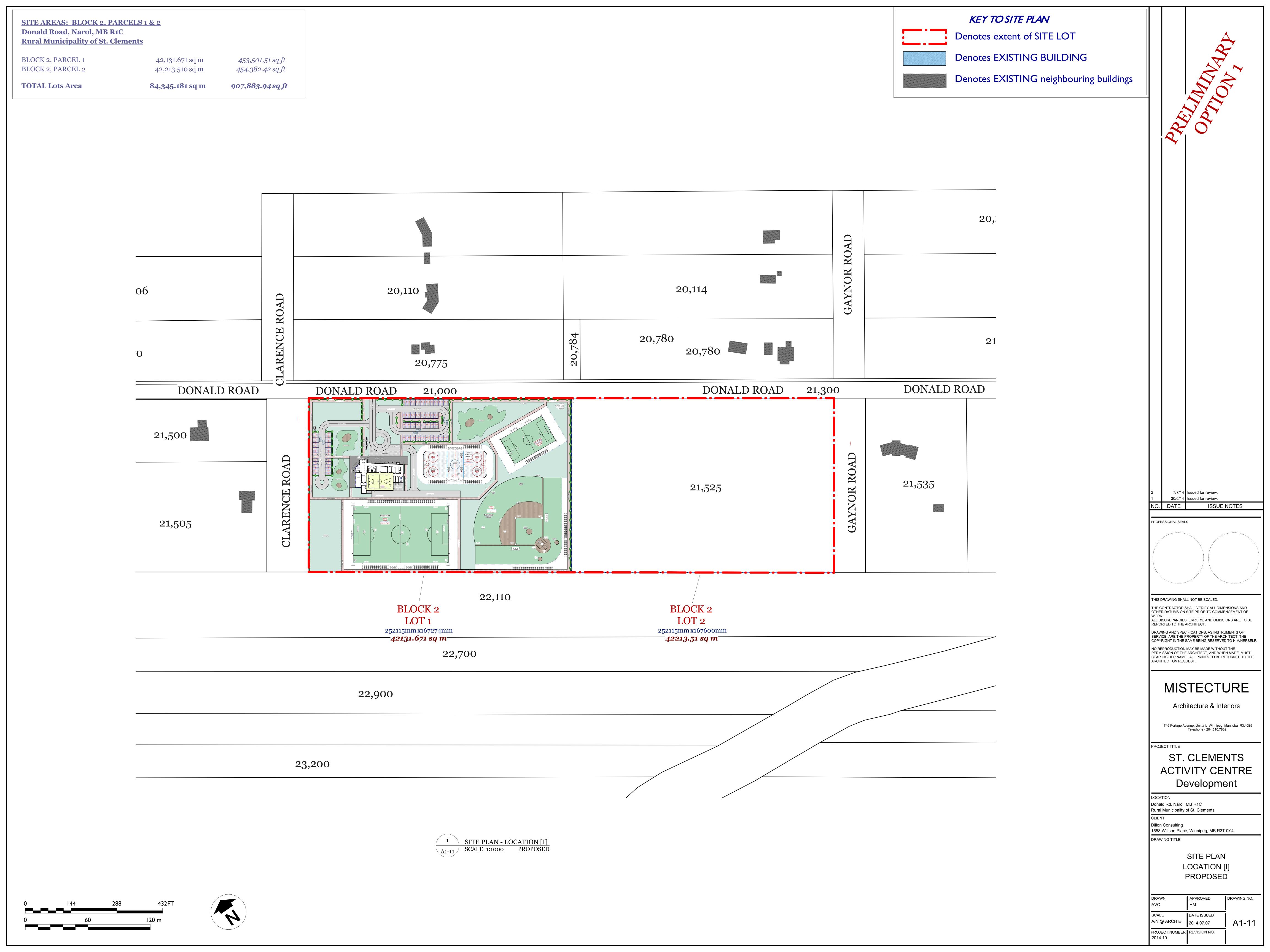
### **Appendix A**

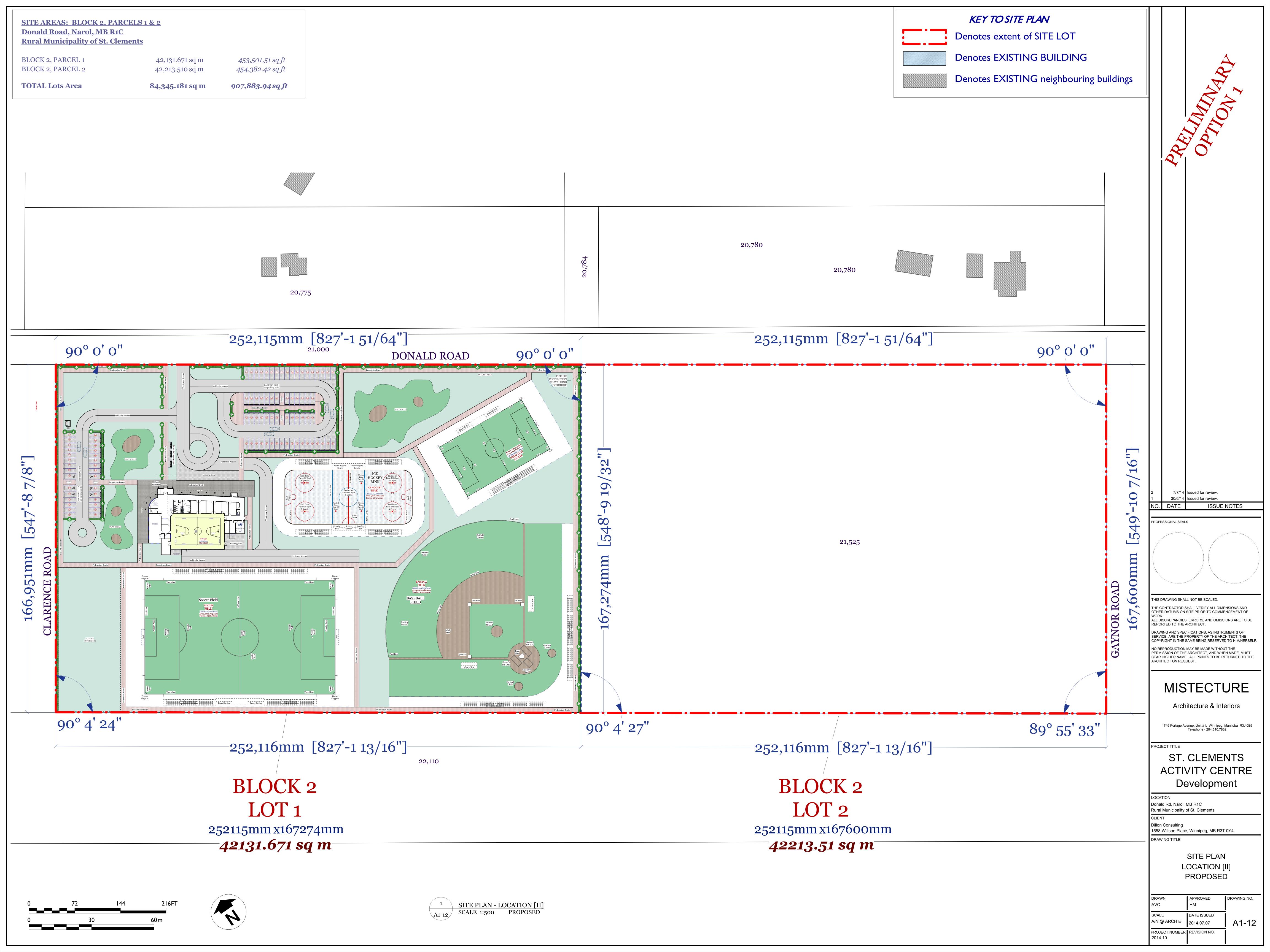
*Options 1 to 4 – Building / Site Plans* 

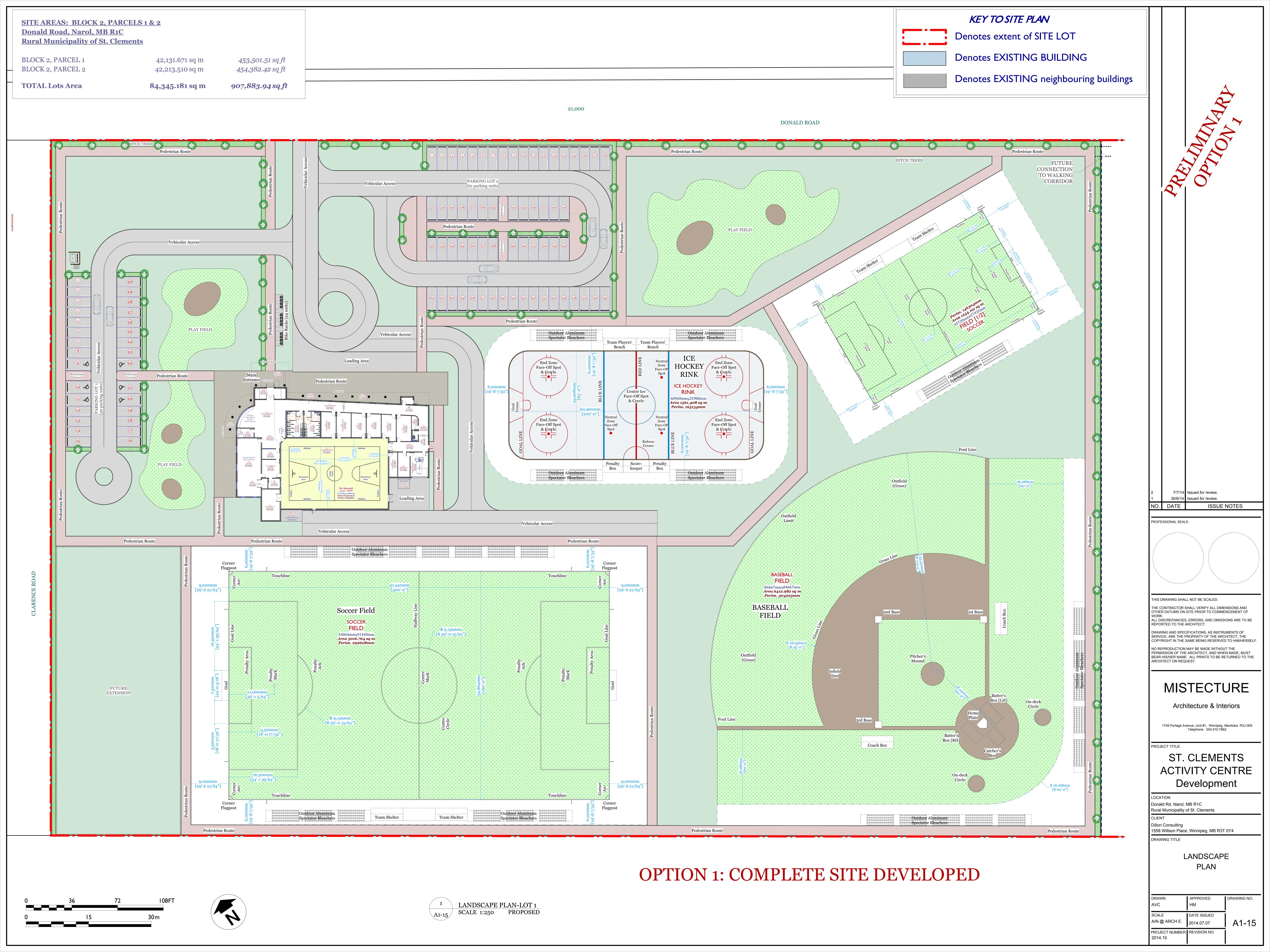


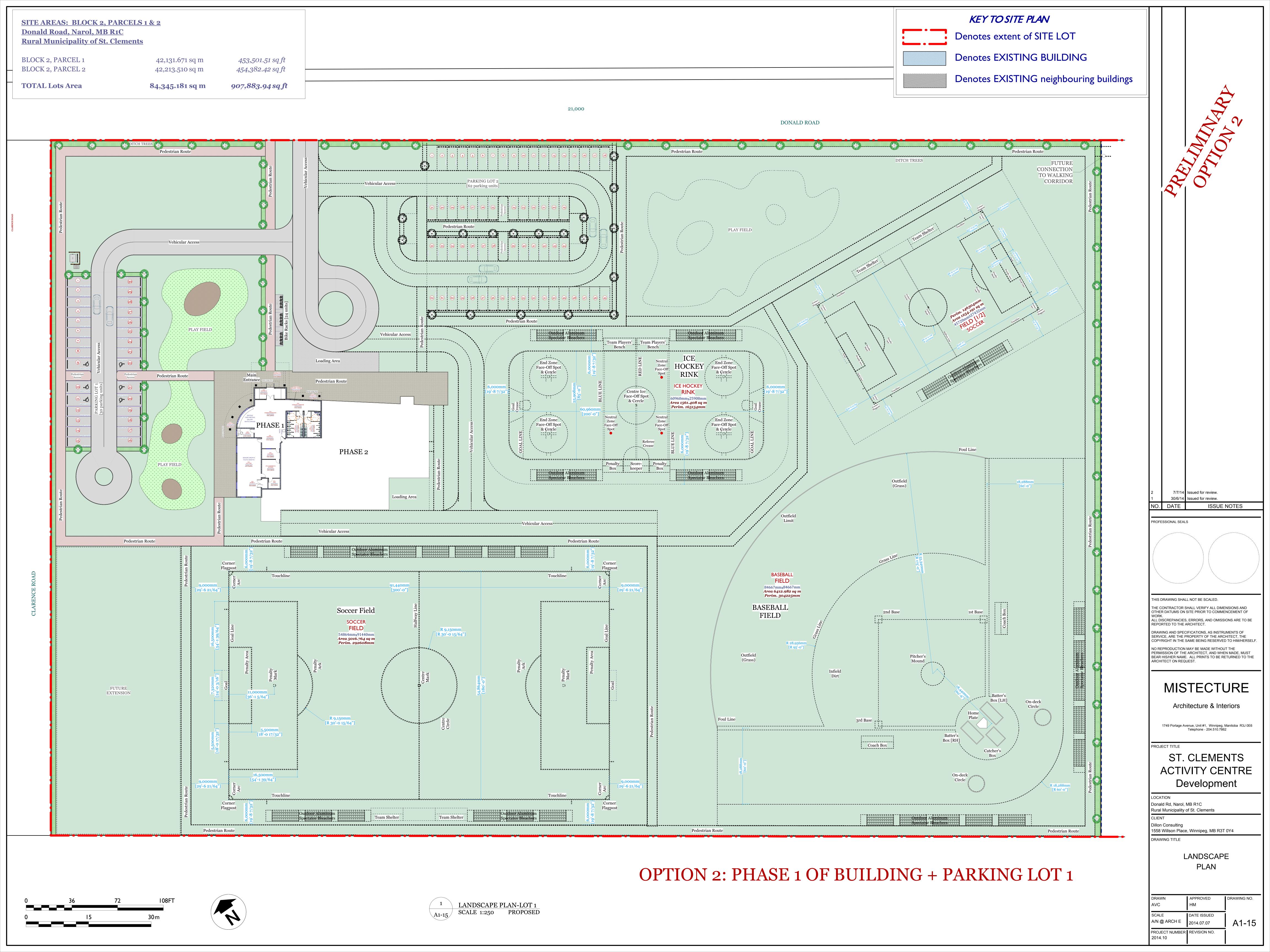


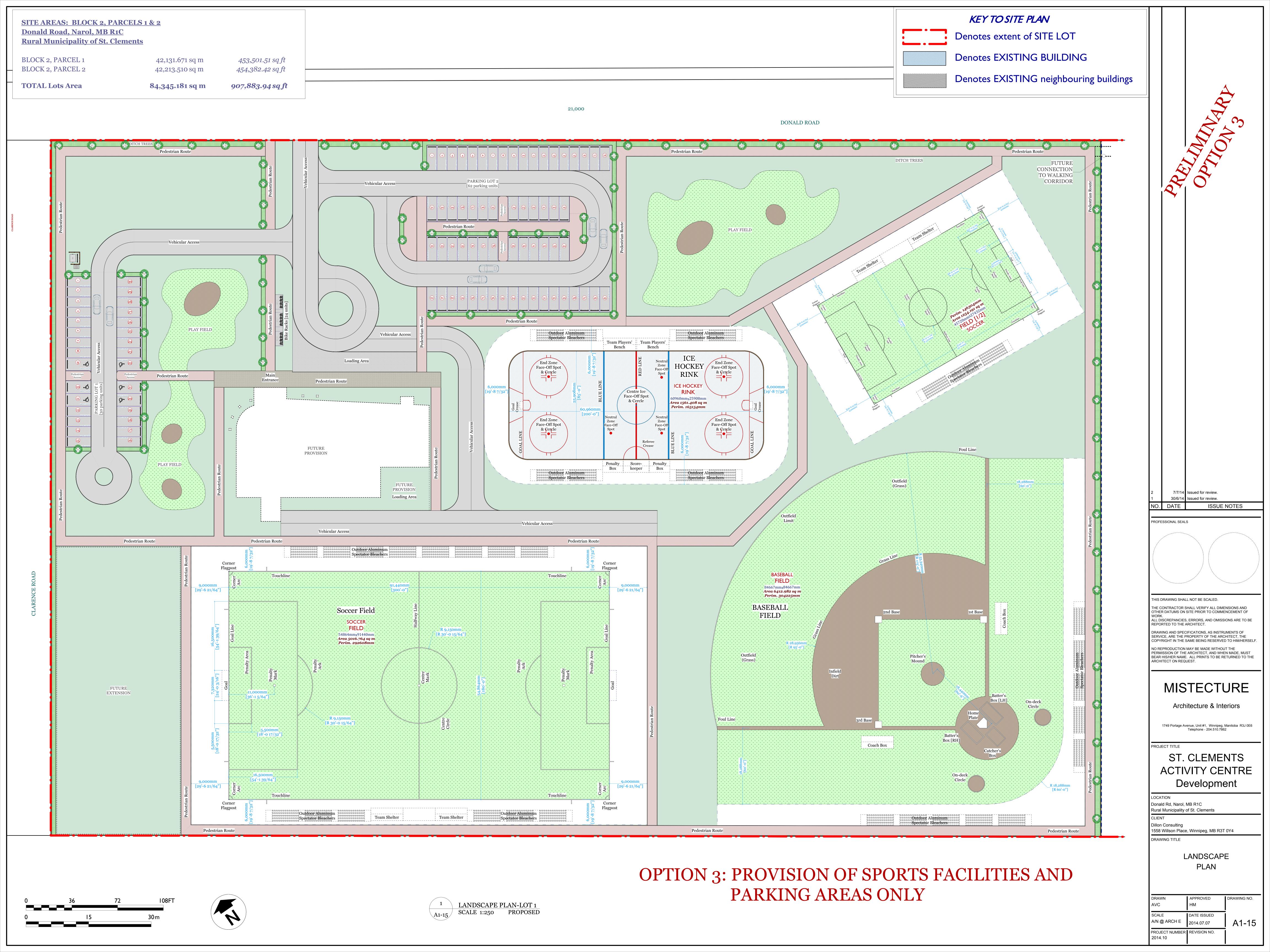


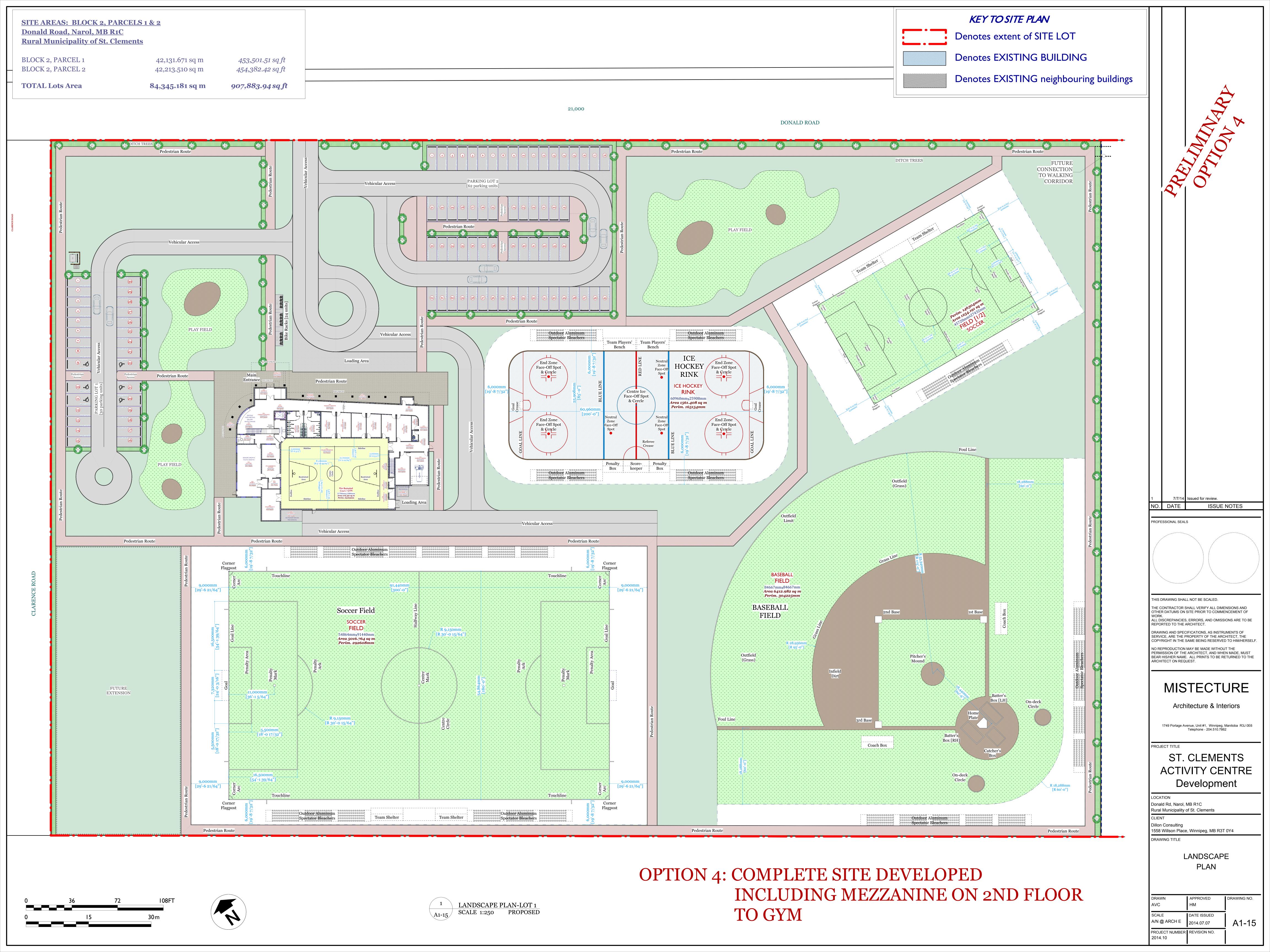


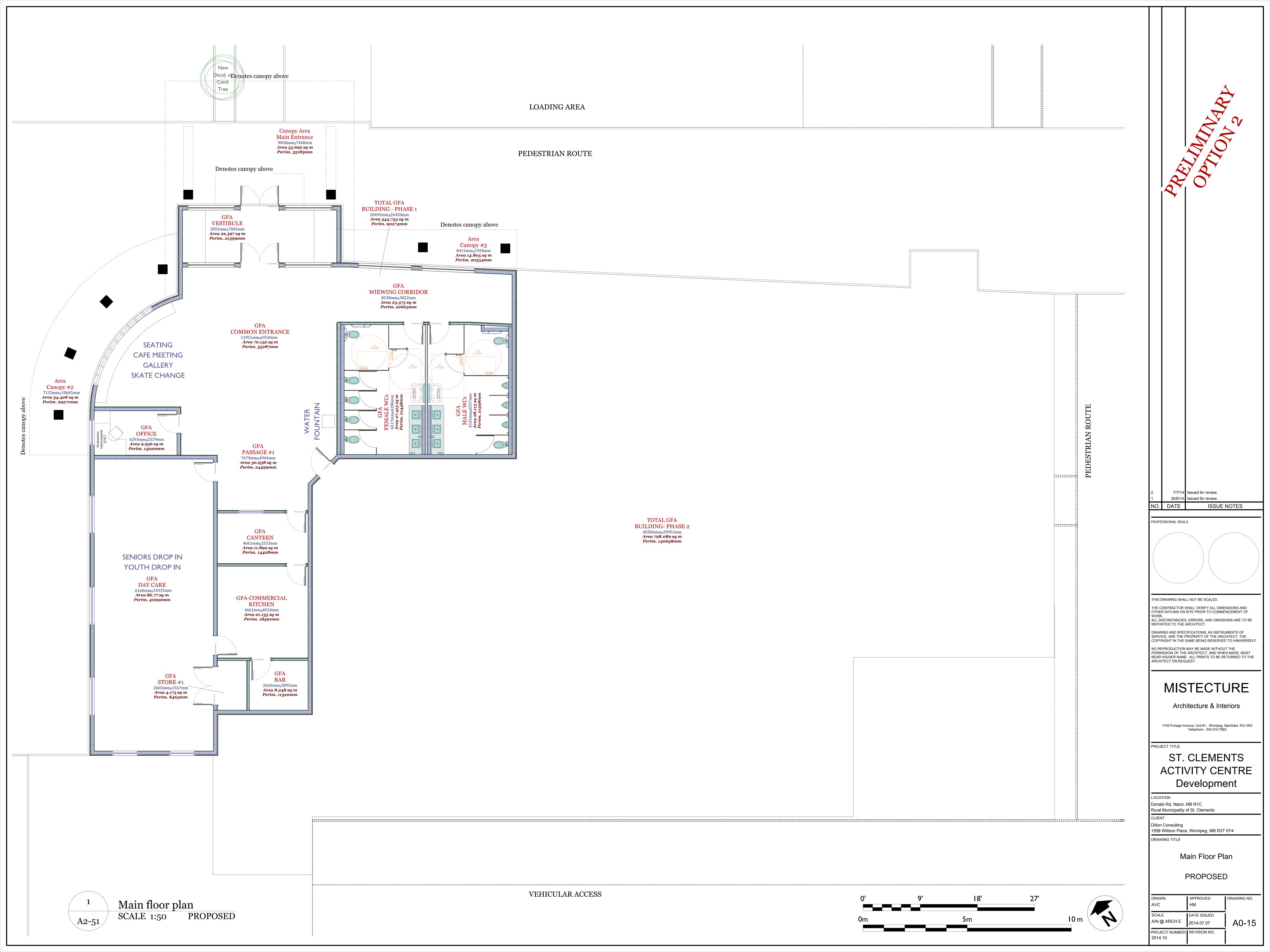


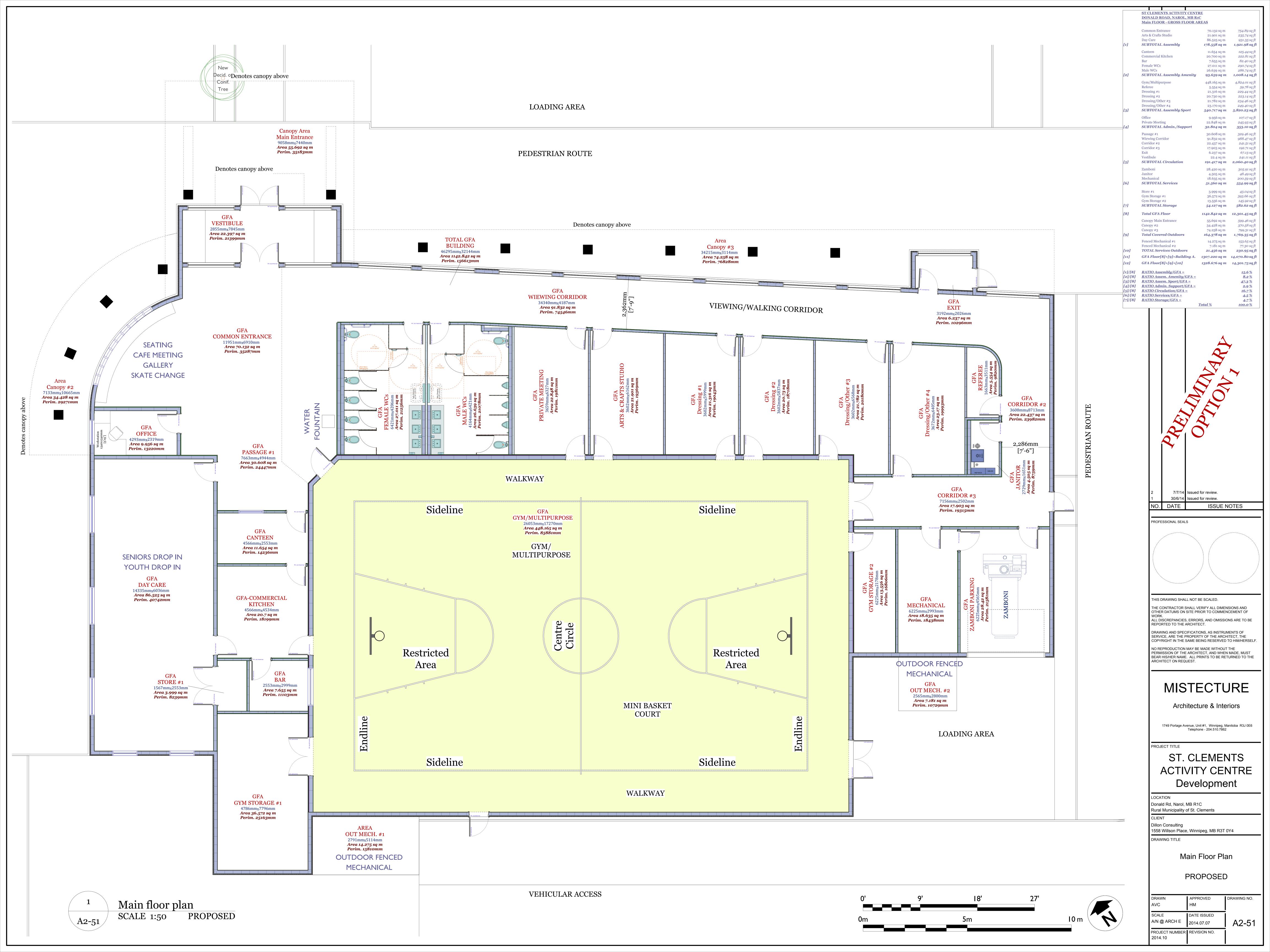


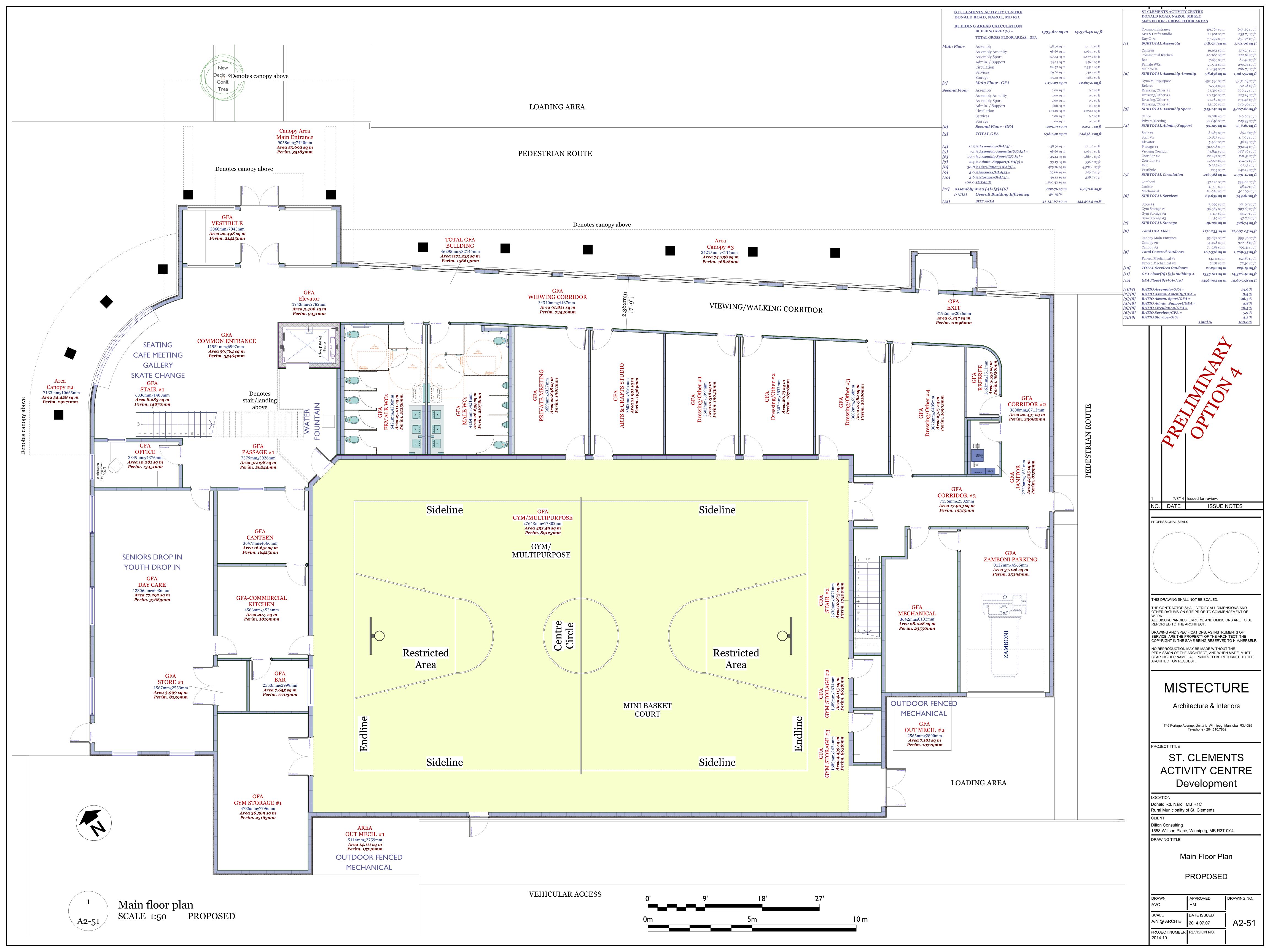


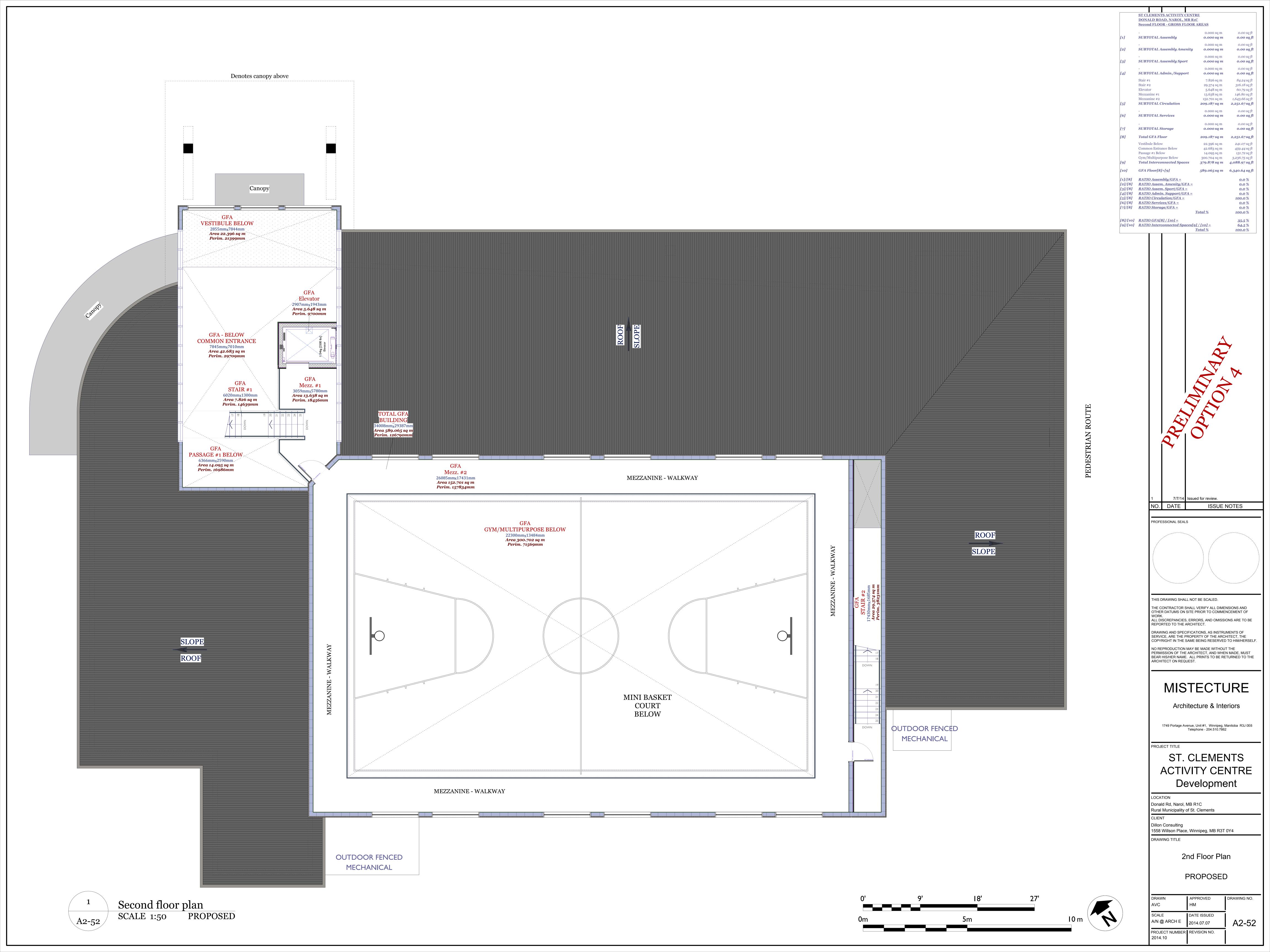












# South St. Clements Activity Centre

## The place to be

### our landscape















natural landscapes\_agricultural land\_prairie grass\_river\_riparian buffer\_wetlands\_cattails\_wild flowers

## our history











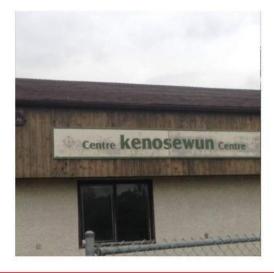




historic elements\_fieldstone\_red framed windows\_wrought iron\_marking the entry\_fieldstone pyramid

## our community



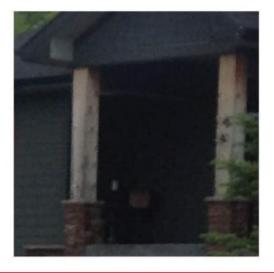












Lockport dam\_bridge\_first nation history\_rural residential\_red colour\_wood\_agriculture\_strength

### design features



timber



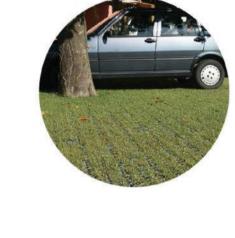
red colour





wrought iron fencing

eco paving



sustainability/LEED

eco paving - to maintain water on site by minimizing runoff, and be visually appealing solar lighting - throughout the facility grounds to ensure safety storm water management - slopes and ditches to maintain storm water on site minimizing runoff native plants, natural vegetation - prairie grass and wetlands to avoid irrigation expenses, healthy biomass to keep nutrients from our waters materials and resources - durable interior and exterior finishes with low maintenance locally sourced materials - low VOC paints, low embodied energy and high recycled content materials energy efficient building envelope - superior insulation to reduce heating/cooling cost power smart and water conserving fixtures - low flow sink and dual flush toilets natural ventilation and daylight - to reduce lighting and allow indoor activities air quality and occupant comfort - innovation in design walkability - bike racks at the entrance



# ARCHITECTURE + INTERIORS INC

# outdoor facilities

**hockey rink** - located close to the door for skaters, viewing corridor soccer/lacrosse field - multipurpose use

natural play structures - for the community and daycare use

splash pad - water feature for kids

green gym - outdoor workout place, close to play structures to create interaction between parents and children with exercise opportunities community gathering spaces - welcoming entrance, seating

landscaped surroundings - native plants, representative landscape at the front

parking - eco paving, can be used for other outdoor activities like Farmers' Market

walking path - a section can be used as skating path in the winter















# South St. Clements Activity Centre

### The place to be



3.

# building appearance

**sweeping roof** - to match the prairie landscape, shape of a sweeping bird, to create gathering spaces around the building **low profile building** - to blend in with the existing residential and to mimic the prairie landscape **double height entrance** - to welcome the community, gathering space at the entrance **fieldstone** - strength of the history of the area, and the early settlers **timber** - thick beam columns to represent the strength of the community **red colour** - to accent windows, blend in the neighbourhood, reflect historic colours community elements **windows** - transparency, open to the community, natural lighting, ventilation













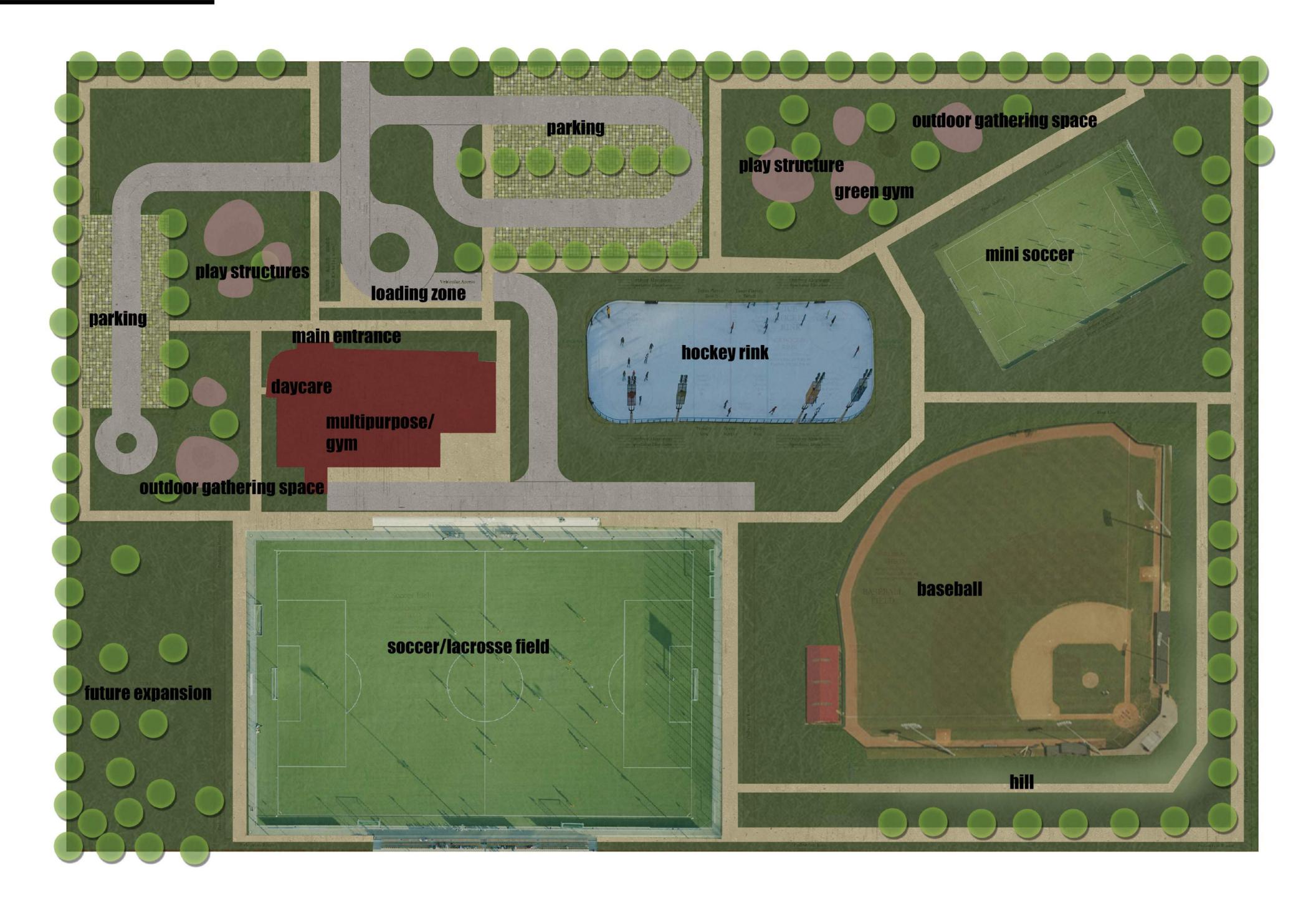




# placing the building on the site

relation to the neighbours - the building has 3 facades to keep a front facade to all existing neighbours daycare placed on the side - to create privacy and safety for the kids while allowing greater access to the facility relation to outdoor facilities - to have doors close to the hockey rink and soccer field 1+1/2 height multipurpuse/gym - to enhance natural ventilation and daylight to allow for indoor sports pedestrian walkways - along the site to increase interaction and to encourage healthy lifestyle buffer zones - between residential and community spaces, around the parking area seating, outdoor furniture and equipment - around the building for outdoor activities and community interaction

# design layout







# South St. Clements Activity Centre The place to be

renderings



















**Appendix B** *Business Case / Financials* 



Mill Rate Comparison									Table 1
			Rank			Rank			Rank
	Population		(lowest			(lowest			(lowest
	(2011		to			to			to
	Census)	municipal	highest)	School Div	Res Total	highest)	Prov Educ	Comm Total	highest)
RM of Rockwood (Interlake School Div)	7,964	8.550	1	14.003	22.553	3	11.39	33.943	3
RM of St. Clements	10,505	8.756	2	13.583	22.339	1	11.39	33.729	1
RM of East St. Paul	9,046	9.185	3	13.298	22.483	2	11.396	33.879	2
RM of West St. Paul (Seven Oaks School Div)	4,932	10.150	4	14.940	25.090	6	11.39	36.480	6
RM of Springfield (Sunrise School Div)	12,000	10.900	5	13.778	24.678	4	11.39	36.068	4
RM of St. Andrews (Sunrise School Div)	11,875	11.165	$\epsilon$	13.778	24.943	5	11.39	36.333	5
RM of Alexander (Lord Selkirk)	2,978	11.220	7	14.133	25.353	8	11.39	36.743	8
RM of Lac Du Bonnet	2,930	11.510	8	13.778	25.288	7	11.39	36.678	7
RM of Brokenhead (Sunrise School Div)	4,635	16.727	9	13.778	30.505	9	11.39	41.895	9
Town of Beausejour	3,126	18.500	10	13.778	32.278	10	11.39	43.668	10
Average mill rate		11.666		13.885	25.551			36.942	
Median mill rate		11.033		13.778	25.017			36.407	

	Table 2
DEBT	
Portioned Assessment 2014	639,545,520
Debt Limit 7%	44,768,186
Current Debt Load (note 1)	(453,781)
Remaining Debt Capacity	44,314,405
FUTURE DEBT EXPENDITURES	
Pending (2012 Financial Statements) (note 2)	(8,783,736)
LID, 20 yr (note 3)	(825,500)
2016 (Utility Capital Plan)	(1,200,000)
Remaining Debt Capacity	33,505,169
before recreation complex	

Note: (1) maturities for current debt are 2018 and 2022

(2) Schedule 15, Financial Statements Schedule 15 issued amount. confirmed by CAO. Majority is Utility.

(3) As per CAO.

Recreation Reserve						Table 3
	2014	2015	2016	2017	2018	2019
Opening Balance	131,220	72,120	342,120	612,120	882,120	152,120
Revenue						
Dedication Fees	30,000	30,000	30,000	30,000	30,000	30,000
Contribution		250,000	250,000	250,000	250,000	250,000
Total Revenue	30,000	280,000	280,000	280,000	280,000	280,000
Expenses						
GM Community Central and RV	50,000					
South St Clements Community Building	20,000				1,000,000	
Misc contributions	19,100	10,000	10,000	10,000	10,000	10,000
Total Expenses	89,100	10,000	10,000	10,000	1,010,000	10,000
Closing Balance	72,120	342,120	612,120	882,120	152,120	422,120



CAPITAL COST ESTIMATES			Table 4
Grounds Development and Equipment			Cost Estimat
outdoor hockey rink (regulation size)	Note 1		\$397,500
Zamboni (used)			50,00
soccer/lacrosse (premium full size 105m x 70m option)	Note 2		312,50
Slow pitch baseball diamond	Note 3		275,00
natural play structures	Note 4		25,00
green gym	II .		25,00
gathering space	"		25,00
parking	"		75,00
Contingency (to allow for 'field fit' issues and ancillary items)	15%	5	177,75
Inclusive in Options 1 to 4			\$1,362,75
	Square	Price /	
Onkian 1. in all inclusive Invitation all site words all anothe fieldt-	Footage	Sq Ft	
Option 1: is all inclusive, building, all site works, all sports fields, etc	4 4 204		
Building construction (includes Engineering and contingency)	14,301	\$250	\$3,575,25
Grounds Development and Equipment			1,362,75
Total Cost net of GST			\$4,938,00
Option 2: partial building, all site works, all sports fields			
	4,840	\$250	ć1 210 00
Building construction (includes Engineering and contingency)	4,040	\$250	\$1,210,00
Grounds Development and Equipment Total Cost net of GST			1,362,75
Total Cost net of GST			\$2,572,75
Option 3: no building, all site works, all sports fields			
Grounds Development and Equipment			\$1,362,75
Total Cost net of GST			\$1,362,75
Option 4: same as option 1 except including 2nd floor mezzanine, stairs, elevator			
Building construction (includes Engineering and contingency)	14,605	\$250	\$3,651,25
Grounds Development and Equipment			1,362,75
Total Cost net of GST			\$5,014,00
Notes:			
1. Includes rink, asphalt and lighting. Based on average of sample base including Winnipe, 2. Includes drainage, players benches, 6 sportsfield lights). Mini soccer fields (55M x 36M)		\$150.000	)
Based on average of sample base including Winnipeg.	, ===,555 10	, 5,500	
ased on average of sumple suse including willimpeg.			

- 3. Including skinned infield, backstop, wings and benches. Based on average of sample base including Winnipeg.
- 4. Pricing will fluctuate based on design and size of structures . Paving is based on Headingley Community Centre paving cost.



OPER	ATING ESTIMATES				Table 5-1		
Note		Option 1	Option 2	Option 3	Option 4		
	Revenues:	· ·			·		
1	Building Rentals	19,000	16,000		19,000		
	Athletic Field Rentals	8,000	8,000	8,000	8,000		
3	Day Care Rental Revenue	7,500	7,500	na	7,500		
	total revenues	34,500	31,500	8,000	34,500		
6	Expenditures:						
7	Salaries & Benefits	87,000	87,000	25,000	87,000		
8	Utilities and Insurance	31,500	22,050	15,000	33,075		
9	Grounds & Equip Maintenance	10,000	10,500	11,000	10,000		
10	Contract Services	5,000	5,000	2,000	5,000		
11	Building Maintenance	10,000	6,670	n/a	10,500		
12	Janitorial	3,500	2,335	n/a	3,675		
13	Supplies	5,000	4,500	2,000	5,500		
	total expenditures	152,000	138,055	55,000	154,750		
	NET COST (SURPLUS)	117,500	106,555	47,000	120,250		
	COST RECOVERY %	23%		15%			
	Tax Increase on Operating	2.1%	1.9%	0.8%	2.1%		
-В	Net cost (Surplus), charging Local	98,500	90,555	47,000	101,250		
	COST RECOVERY %	35%	34%	15%	35%		
	Tax Increase on Operating	1.8%	1.6%	0.8%	1.8%		
Votes	::						
1	Rental Rates:	Per Hour	Per Day				
	Gym/Auditorium	170					
	Multipurpose room	80	300				
	Board Room	55	160				
	Kitchen		75				
	Compares to Headingley for rates and usage	. Headingley d	loes not charg	ge for local c	ommunity groups,		
	which represents 75% of the users. Potentia						
!-B	If charging local groups, add:	19,000	16,000	-	19,000		
2	Portage la Praire Athletic Fields rentals are	approximately	\$23,000 but tl	his has less t	ields but has an ice ri		
3	Day Care Rental Revenue based on square f	ootage compar	rison to Headi	ngley Day C	are Revenues		
6	These operating costs do not include deben	ture costs					
7	Salaries & Benefits						
	Casual Labourers (2)	20,000	20,000	20,000	20,000		
	Program/Facility Manager (75% of position)	45,000	45,000		45,000		
	Maintenance Staff	22,000	22,000	5,000	22,000		
8	8 Not including municipal property taxes nor out door lighting on soccer field and baseball diamond						
9	Assumes field markings are done voluntaril	y by sport club	s and are not	included			
10	Contract services include garbage bin rental	(1,500), maint	enance contra	act(1,500),			
	Inspection fees (1,000), misc (1,000). Less if	no building (O	ption 3).				
12	Janitorial changes based on size of facility						



OPER	ATING ESTIMATES				Table 5-1 B	
Vote		Option 1	Option 2	Option 3	Option 4	
	Revenues:	2   1. 3 2	- p			
1	Building Rentals	19,000	16,000		19,000	
	Building Rentals - Local Users	19,000	16,000		19,000	
	Athletic Field Rentals	8,000	8,000	8,000	8,000	
	Day Care Rental Revenue	7,500	7,500	n/a	7,500	
	total revenues	53,500	47,500	8,000	53,500	
6	Expenditures:	33,535	,		00,000	
	Salaries & Benefits	87,000	87,000	25,000	87,000	
	Utilities and Insurance	31,500	22,050	15,000	33,075	
	Grounds & Equip Maintenance	10,000	10,500			
	Contract Services	5,000	5,000	2,000	5,000	
	Building Maintenance	10,000	6,670	n/a	10,500	
	Janitorial	3,500	2,335	n/a	3,675	
13	Supplies	5,000	4,500	2,000	5,500	
	total expenditures	152,000	138,055	55,000	154,750	
	NET COST (SURPLUS)	98,500	90,555	47,000	101,250	
	COST RECOVERY %	35%		15%	35%	
	Tax Increase on Operating	1.8%	1.6%	0.8%	1.8%	
Votes	<u>:</u>					
1	Rental Rates:	Per Hour	Per Day			
	Gym/Auditorium	170	800			
	Multipurpose room	80	300			
	Board Room	55	160			
	Kitchen		75			
	Compares to Headingley for rates and usa	age. Headingle	y does not ch	arge for loca	l community g	roups,
	which represents 75% of the users. Poter	ntial revenue s	ource to consi	der.		
1-B	If charging local groups, add:	19,000	16,000	-	19,000	
2	Portage la Praire Athletic Fields rentals a	re approximate	ely \$23,000 bu	t this has le	ss fields but ha	is an ice ri
3	Day Care Rental Revenue based on square	e footage com	parison to He	adingley Day	/ Care Revenue	es
6	These operating costs do not include deb	enture costs				
7	Salaries & Benefits					
	Casual Labourers (2)	20,000	20,000	20,000	20,000	
	Program/Facility Manager (75% of position)	45,000	45,000		45,000	
	Maintenance Staff	22,000	22,000	5,000	22,000	
8	Not including municipal property taxes n	or out door ligl	hting on socce	r field and b	aseball diamo	nd
9	Assumes field markings are done volunta	rily by sport cl	ubs and are n	ot included		
10	Contract services include garbage bin ren	tal (1,500), ma	intenance cor	ntract(1,500)	,	
	Inspection fees (1,000), misc (1,000). Less	s if no building	(Option 3).			
12	Janitorial changes based on size of facility	V				



			Table 5-2
	Budget 2014	Headingly	St Clements
	Headingley	Sq Ftg	Sq Ftg
<u>Revenue</u>			
Rentals:			
North hall Auditorium	15,000	3600	4824
North Hall MP Room	1,000	800	
North Hall board room	1,000	420	245
north Hall kitchen	2,000		
North hall corkage	4,000		
	23,000		
Day care	46,000	6000	933
	69,000	16900	12301
			73%
Expenses:			
Day Care Building:			
Insurance	1,500		
Sewer Water	2,500		
Gas	6,000		
Hydro	8,000		
Blg/Grnds supplies, materials	1,000		
	19,000	6000	93:
Headingly Comm Centre			16%
Casual Labour	10,000		
Facility Mgr	40,000		
Mtce Staff	22,000		
Mileage	1,000		
Advertising	2,000		
Bldg & Grounds - Contract	5,000		
Repairs	5,000		
Jan supplies	3,500		
mat rental	3,000		
insurance	3,500		
Equip rentals	1,000		
Sewer & Water	1,000		
natural gas	5,000		
Telephone	6,000		
Cellular	1,500		
Hydro	7,500		
bar Supplies	4,000		
Kitchen supplies	500		
Blg/Grnds supplies, materials	4,000		
Stationery	500		
Mun taxes	2,500		
man tunes	128,500	10900	11460
Net cost	78,500	4.64	8.13



	2012	2013	Table 5-3	
	West St Paul	West St Paul		
	Sunova	Sunova	Sq Ftg	
			13,194	
<u>Revenues</u>				
Sales	31,690	24,177		
Concession	3,051	1,877		
Programs	43,281	39,543		
Rentals	144,815	116,112		
Athletic Field Rentals	1,300	1,350		
	224,137	183,059		
<u>Expenditures</u>				
Salaries & Wages	173,708	172,369		
Contract Service	23,233	22,581		
Utilities & Insurance	34,388	33,598		
Maint material Supplies	86,616	85,687		
	317,945	314,235		
Net Cost	93,808	131,176	9.94	per square foot
Cost Recovery	70%	58%		

LIFE CYCLE COSTING						Table 6
(shown net of GST rebate)						
	%	Yrs	Option 1	Option 2	Option 3	Option 4
Capital Cost			4,938,000	2,572,750	1,362,750	5,014,000
Maintenance/Repairs	0.5%	40	987,600	514,550	272,550	1,002,800
Annual Operating Costs*	3%	40	2,715,986	2,462,983	1,086,394	2,779,551
			8,641,586	5,550,283	2,721,694	8,796,351
Not including borrowing cos	sts, ca <sub>l</sub>	oital	grants			
* Shown in present value de	ollars	at an	assumed rate	of 3% per yea	r.	



IMPACT	PLAN A: FULL D	EBT		Table 7
(Assumes no change in assessment for comparison purposes)				
	Option 1	Option 2	Option 3	Option 4
Capital Cost Estimate	4,938,000	2,572,750	1,362,750	5,014,000
#1				
Debenture amount	4,938,000	2,572,750	1,362,750	5,014,000
Annual Debt Payment at 3.5% 20 years	347,443	181,021	95,885	352,790
Mill Rate on 2014 Assessment	0.543	0.283	0.150	0.552
Tax Increase	6%	3%	2%	6%
#2				
Annual Operating Costs for Facility	117,500	106,555	47,000	120,250
Mill Rate on 2014 Assessment	0.184	0.167	0.073	0.188
Tax Increase	2%	2%	1%	2%
#1 + #2				
Combining Debt and Operating	464,943	287,576	142,885	473,040
Mill Rate on 2014 Assessment	0.727	0.450	0.223	0.740
Municipal Levy with #1 & #2	9.483	9.206	8.979	9.496
Tax Increase	8%	5%	3%	8%
Rank in comparison to Comparison Group	3	3	2	3
Increase on Average Assessment of \$125,000 home	\$ 40.89	\$ 25.29	\$ 12.57	\$ 41.61
Additional Revenue if charging local groups building rental	(19,000)	(16,000)		(19,000
Decrease in Mill Rate on 2014 Assessment	(0.030)			(0.030
Tax Decrease	-0.34%			-0.34%
Tax Decrease	-0.54/0			
Increase on Average Assessment of \$125,000 home	\$ (1.67)	\$ (1.41)		\$ (1.67



IMPACT	Option B	3			Tab	ole 8
(Assumes no change in assessment for comparison purposes)						
BUILD RESERVES	Option 1	. (	Option 2	Option 3	Op	tion 4
Year 1 to 4:						
#1						
Annual Transfer to Rec Reserve for Project	250,0	00	250,000	250,000		250,000
Mill Rate on 2014 Assessment	0.3	91	0.391	0.391		0.391
Tax Increase Year 1 to 4 (compared to 2014)	4.	5%	4.5%	4.5%		4.5%
Annual Impact on Average Assessment of \$125,000 home Year 1 to 4	\$ 21.	99	\$ 21.99	\$ 21.99	\$	21.99
Year 5 and on:						
#2						
Capital Cost Estimate						
Debenture amount	4,938,0	00	2,572,750	1,362,750		5,014,000
Less: \$1 Million Dollars from Reserve build =	3,938,0	00	1,572,750	362,750		4,014,000
Annual Debt Payment at 3.5% 20 years	277,0	82	110,660	25,523		282,429
Mill Rate on 2014 Assessment	0.4	33	0.173	0.040		0.442
Tax Increase		5%	2%	0.5%		5%
#3						
Annual Operating Costs for Facility	117,5	00	106,555	47,000		120,250
Mill Rate on 2014 Assessment	0.1	84	0.167	0.073		0.188
Tax Increase		2%	2%	1%		2%
#4						
Cancellation of Transfer to Rec Reserve	(250,0	00)	(250,000)	(250,000)		(250,000)
Mill Rate on 2014 Assessment	(0.3	91)	(0.391)	(0.391)		(0.391)
Tax Increase	-4.	5%	-4.5%	-4.5%		-4.5%
#2+#3+#4						
Total mill rate increase (decrease) Year 5 and on	0.2	26	(0.051)	(0.278)		0.239
Tax Increase Year 5 and on	2.	6%	-0.6%	-3.2%		2.7%
Mill Rate Year 5 and on	9.3	73	9.096	8.869		9.386
Rank in comparison to Comparison Group		3	2	2		3
Annual Impact on Average Assessment of \$125,000 home Year 5 and on	\$ 12.	72	\$ (2.88)	\$ (15.61)	\$	13.43
Additional Revenue if charging local groups building rental	(19,0	00)	(16,000)			(19,000)
Decrease in Mill Rate on 2014 Assessment	(0.0	30)	(0.025)			(0.030)
Tax Decrease	-0.3	4%	-0.29%			-0.34%
Increase on Average Assessment of \$125,000 home	\$ (1.	67)	\$ (1.41)		\$	(1.67)
NET INCREASE on Average Assessment of \$125,000 home Year 5 and on	\$ 11.		\$ (4.29)	\$ (15.61)	\$	11.76
Notes:				, , , ,	Ė	
Assumes transfers to Reserve in Years 1 to 4 and operating in Year 5.						



# **Appendix C**

Open House Materials (Exit Surveys and Display Boards)



1. Which facility features are important to you? Are there any missing from the boards?
- Multi-purpose room. YOGA!!!
- Day care
- Pathways
- outdoor skating Missing a splash park?
- playground * Are 75 parking spaces enou
can/would so mething be
HNO SOCIALS - EVER! It done to restrict / discourage
overflow parking near reside
000000000000000000000000000000000000000
2. What design features or themes are important to you? Are there any missing from the boards?
- Energy efficiency
- Light & bright
- * Missing landscaping to
reduce noise for neighbouring
no mes.
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
More community members will benefit from the facility
if it is all built
<u> </u>







4. Please rank the facility funding op	otions in order of preference (1 being most preferred option):
	Financing (borrowing)
3 User Fees	Property Tax Increase
(2) Fundraising and Sponsorship	Other
5. Please provide any additional con	nments on the South St. Clements Activity Centre.
I really hope it boys who would	gets built! We have 2 young get a lot of playtime there!
4	
moving forward?  Yes  No	ng involved with the South St. Clements Activity Centre project
If you answered yes, please provide y	your name, email address, or contact information below:
Name:	
Phone # and Email Address:	

For more information, contact Marvin Terhoch at terhoch@shaw.ca.







ACCESSIBILITY	FOR	ALL	AGEGV	ROUPS		
SAFETY						
		16				
	- X					
What design features	or themes a	ire impor	rtant to you?	Are there a	ny missing fro	m the boards?
ACCESSI BILITY			1000		OUPS	
PROBAM DES	16N	MUS	T BE	FITT	ED TO	PROGRE
NOT THE	OTHER	- WA	PU FIRE	CNG		
Which Activity Centre	ontion do v	ou prefe	r and why?			
Option 1 (Design	of Entire Fa	cility – N	o Mezzanine)	ring — No Gy	vm)	
Option 1 (Design	of Entire Fa of Partial Bu	cility – N uilding ar	o Mezzanine) nd Partial Park		/m)	
Option 1 (Design of Option 2 (Design of Option 3 (Design of Option	of Entire Fa of Partial Bu of Outdoor	cility – N uilding ar Facilities	o Mezzanine) nd Partial Park s only – No Bu	ilding)	/m)	
Option 2 (Design Option 3 (Design Option 4 (Design	of Entire Fa of Partial Bu of Outdoor	cility – N uilding ar Facilities	o Mezzanine) nd Partial Park s only – No Bu	ilding)	/m)	
Option 1 (Design of Option 2 (Design of Option 3 (Design of Option 4 (Design of Option	of Entire Fa of Partial Bu of Outdoor	cility – N uilding ar Facilities e Facility	o Mezzanine) nd Partial Park s only – No Bu r – Full Mezzar	ilding) nine)	/m)	AS COSTS







4. Please rank the facility funding options in orde	r of preference (1 being most preferred option):					
■ Government Grants	Financing (borrowing)					
User Fees	Froperty Tax Increase					
Fundraising and Sponsorship	Other					
5. Please provide any additional comments on the	e South St. Clements Activity Centre.					
IT IS ABOUT TIME	WE HAD A					
FACILITY IN SOUTH						
24						
6. Would you be interested in getting involved v moving forward? Yes	with the South St. Clements Activity Centre project					
□ No						
If you answered yes, please provide your name, er	nail address, or contact information below:					
Name: MARIAN MAIR						
Phone # and Email Address: <u>(204) りち</u>	7-4562					







1. Which facility features are important to you? Are there any missing from the boards? $9 < 5$
ping pong Tennis!
long uniters.
· · · · · · · · · · · · · · · · · · ·
2. What design features or themes are important to you? Are there any missing from the boards?
A venue for live entatainment / dancing / show
Love
<ul> <li>Which Activity Centre option do you prefer and why?</li> <li>Option 1 (Design of Entire Facility – No Mezzanine)</li> <li>Option 2 (Design of Partial Building and Partial Parking – No Gym)</li> <li>Option 3 (Design of Outdoor Facilities only – No Building)</li> </ul>
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:







4. Please rank the facility funding options in ord	der of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
3 ☐ User Fees	Property Tax Increase
Tundraising and Sponsorship	Other
5. Please provide any additional comments on to  Vhrancin Hendays is  or is Ost displays  Classes of subscript (	
6. Would you be interested in getting involved moving forward?  Yes No If you answered yes, please provide your name, Name: Phone # and Email Address:	I with the South St. Clements Activity Centre project email address, or contact information below:







1. Which facility features are important to you? Are there any missing from the boards?
That the last 1 is a cont
ovenings Q/ bearings.
That it not only becomes Efocal point for "special interest" is sports, your but becomes "all inclusive"
2. What design features or themes are important to you? Are there any missing from the boards?
minor organises sports, Table, tennis,
tennis, game room
Aplace to meet the neighboor houd
and visil "Timmy's" etc.
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:







4. Please rank	the facility fu	unding options in o	rder of preferen	ce (1 being most pre	ferred option):
Govern	ment Grants		2   Financ	cing (borrowing)	
💍 🗌 User Fe	ees		☐ Prope	rty Tax Increase	
<b>∜</b> ☐ Fundra	ising and Spo	nsorship	Other	-	
5. Please prov	ride any addit The Smal			lements Activity Cen	
					100
moving for Yes  No If you answere	ed yes, please		e, email address,	or contact information of the state of the s	







1. Which facility features are important to you? Are there any missing from the boards?
1. Which facility reactives are important to you. Are there any missing from the sounds.
None - the old skating rink was new looked after.
Too many costs required and tax payer base
has other priorities which are way more impto
Parents send Kids to specialized sports any how
en hockey ringelfe etc & since driving is messay
it makes no sense to spend an enormous almoun
of money on this proposal.
2. What design features or themes are important to you? Are there any missing from the boards?
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
OPTION 5 -> My preference is NO Bldg of Grounds Developmen
Would like a referendum on whether
or not the Activity Centre is wanted.







<ol><li>Please rank the facility funding options i</li></ol>	in order of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments	s on the South St. Clements Activity Centre.
Way too expensive	for rural residents.
IF we wanted	all of this close by we'd
move to the	city Many city community
clubs an closi	ny due to lock of finds & Volunteris
People Going neap	te up) an not inkreded in
community voluntee.	/ positions ~
6. Would you be interested in getting inventoring forward?	olved with the South St. Clements Activity Centre project
Yes	
No	
If you answered yes, please provide your na	ame, email address, or contact information below:
Name:	
Name	
Phone # and Email Address:	

For more information, contact Marvin Terhoch at terhoch@shaw.ca.







1. Which facility features are important to you? Are there any missing from the boards?
2. What design features or themes are important to you? Are there any missing from the boards?
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:







<ol><li>Please rank the facility funding options i</li></ol>	in order of preference (1 being most preferred option):
☐ Government Grants	Financing (borrowing)
3 User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments	s on the South St. Clements Activity Centre.
moving forward?  Yes  No	olved with the South St. Clements Activity Centre project
f you answered yes, please provide your na	ame, email address, or contact information below:
Name:	
Phone # and Email Address:	
	Your input is important to us, so please remember to out out out out out out out of the remainder to the remainder to the remainder the remainder to the remain

open house materials posted on the RM of St. Clement's website: <a href="http://www.rmofstclements.com/">http://www.rmofstclements.com/</a>







1. Which facility features are important to you? Are there any missing from the boards?
One of best features of the proposed plan would be the day can
and outdoor sporting facilities. It would be great to have a
place for children in the area to go and play. It would
1 1 10 10 1 out days I go a for 11 de
be good to abo have a contico play structure to this.
2. What design features or themes are important to you? Are there any missing from the boards?
Big windows
· Space for Kids
· Fitness gym
7 3 01,
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
features life this center to draw families and
Lat them to the
get 10m 10 stay.







4. Please rank the facility funding op	otions in order of preference (1 being most preferred option):
☐ Government Grants	Financing (borrowing)
3 User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
I love this area but	there is not a lot for Kids to man; ty Center would bring more younged by giving them more options.
6. Would you be interested in getti moving forward?	ng involved with the South St. Clements Activity Centre project
☐ Yes No	
If you answered yes, please provide y	our name, email address, or contact information below:
Name:	
Phone # and Email Address:	* -

For more information, contact Marvin Terhoch at terhoch@shaw.ca.







1. Which facility features are important to you? Are there any missing from the boards?
The gan and day care is the most important
The gym and day care is the most important  I love the idea's of the hockey rink
and fields
2. What design features or themes are important to you? Are there any missing from the boards?  The Mink lighting and play structures are important, I love the whole idea.
important. I love the whole idea.
<ul><li>3. Which Activity Centre option do you prefer and why?</li><li>Option 1 (Design of Entire Facility – No Mezzanine)</li></ul>
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:  For the full fails would be
I believe the full facility would be awsome, especially for all the familyes with kids
I am Ho years old, and will have hids soon. The
facility is very exciting.







4. Please rank the facility funding options in o	order of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments o  I hope that to  becomes a reco	this isn't just a proposal and alify.
	ved with the South St. Clements Activity Centre project
moving forward?  Yes  No	
If you answered yes, please provide your nam	e, email address, or contact information below:
Name:	
Phone # and Email Address:	<del></del>
Thanks for attending tonight's Open House. Yo	our input is important to us, so please remember to







1. Which facility features are important to you? Are there any missing from the boards?
Meeting room for public
for scouts/brownies etc
for scouts/brownies etc  for sports teams
2. What design features or themes are important to you? Are there any missing from the boards?
Analog clock
- maio g - coot
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
Comments.







4.	Ple	ase rank the facility funding options in order	of p	reference (1 being most preferred option):
	I	Government Grants	2	Financing (borrowing)
	3	User Fees		Property Tax Increase ?
		Fundraising and Sponsorship		Other
5.	Plea	ase provide any additional comments on the	e Sou	ch St. Clements Activity Centre.
		uld you be interested in getting involved wing forward?	/ith t	ne South St. Clements Activity Centre project
[		Yes		
{		No		
lf y	ou a	inswered yes, please provide your name, en	nail a	ddress, or contact information below:
Naı	me:	Wolfgang		
		# and Email Address:	3	oertel@shaw.ca
TL -		formation Product Day of the Control		







1. Which facility features are important to you? Are there any missing from the boards?
2. What design features or themes are important to you? Are there any missing from the boards?
<ul> <li>3. Which Activity Centre option do you prefer and why?</li> <li>Option 1 (Design of Entire Facility – No Mezzanine)</li> <li>Option 2 (Design of Partial Building and Partial Parking – No Gym)</li> <li>Option 3 (Design of Outdoor Facilities only – No Building)</li> <li>Option 4 (Design of the Entire Facility – Full Mezzanine)</li> </ul>
Gomments:  If you are going to do it, do it all







4. Please rank the facility funding options in	n order of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments	s on the South St. Clements Activity Centre.
es .	
<ul><li>6. Would you be interested in getting involution moving forward?</li><li>Yes</li><li>No</li></ul>	olved with the South St. Clements Activity Centre project
If you answered yes, please provide your na Name:	ame, email address, or contact information below:
Phone # and Email Address:	
	Es .
hand in your exit survey before you leave. Y	Your input is important to us, so please remember to out can follow the progress of this project and find the St. Clement's website: <a href="http://www.rmofstclements.com/">http://www.rmofstclements.com/</a>







1. Which facility features are important to you? Are there any missing from the boards?
AN AREA FOR HALL RENTAL to benerate \$4.
I WISH FOR A WETGHT TYPE EXERCISE
AREA WITH A Membership fee and a
card lock entry pass (SNAP FITNESS)
Indoor walking area to keep people
off the highway.
2. What design features or themes are important to you? Are there any missing from the boards?
2. What design reatures of themes are important to you. Are there any missing from the boards.
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
To make it half way is a
waste of time and money. It
will not be used unless it is.
the Entire tac/lith







4. Please rank the facility funding options i	n order of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	1 Other NAMING RIGHTS
5. Please provide any additional comment	s on the South St. Clements Activity Centre.
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
in the line of the Market	
	· · · · · · · · · · · · · · · · · · ·
	3.
6. Would you be interested in getting inv	olved with the South St. Clements Activity Centre project
moving forward?	sived with the south strengthenes hearthly control project
Yes	
□ No	
If you answered yes, please provide your na	ame, email address, or contact information below:
Name: JOHN LAC	NCFOFT
Phone # and Email Address: $204-7$	182-6097 omni. inde g
Thome wand Email Address.	







1. Which	ch facility features are important to you? Are there any missing from the boards?
Q 10	non activities area NOT with hear of your
2/10	alking space
Q/U	ellnen bestre
(4) C	flee area weth healthy choices
3 H	to wite access a computers.
(	
-	
***************************************	
**	
2 \M/ha	t design features or themes are important to you? Are there any missing from the boards?
INN	on walking all
UMA	and an area of the second
wel	min was
On Day	ate activity meas for soniors
xypar	are lectivity areas for percers
-	
3. Whic	ch Activity Centre option do you prefer and why?
	Option 1 (Design of Entire Facility – No Mezzanine)
	Option 2 (Design of Partial Building and Partial Parking – No Gym)
	Option 3 (Design of Outdoor Facilities only – No Building)
	Option 4 (Design of the Entire Facility – Full Mezzanine)
Comme	nts:
not	chary about any one of them
exi	pt like the walkent area.
0	
	*







4. Please rank the facility funding options in order	of preference (1 being most preferred option):
	Financing (borrowing)
🗇 User Fees	Property Tax Increase
Fundraising and Sponsorship	Other NAMING RIGHT
5. Please provide any additional comments on the	South St. Clements Activity Centre.
so if socier or baseball	
6. Would you be interested in getting involved w moving forward?	ith the South St. Clements Activity Centre project
Yes	
☐ No	
If you answered yes, please provide your name, em	ail address, or contact information below:
Name:	<u></u>
Phone # and Email Address:	
Thanks for attending tonight's Open House. Your in	put is important to us, so please remember to

hand in your exit survey before you leave. You can follow the progress of this project and find the open house materials posted on the RM of St. Clement's website: <a href="http://www.rmofstclements.com/">http://www.rmofstclements.com/</a>







1. Which facility features are important to you? Are there any missing from the boards?  The lawlette seems to be well thought
out. It seems to include every thin
2. What design features or themes are important to you? Are there any missing from the boards?
We leke them all in particular
- Warma mucterg spaces
- Use of natural malereals
- Light + lireght.
- Energy efficient.
- LEED Selver approach
- Expandable dephased.
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments: Jule Sentures in option 4 are desirable
especially if they are phased in







4. Please rank the facility funding options in order	er of preference (1 being most preferred option):
	Financing (borrowing)
3 User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments on the	ne South St. Clements Activity Centre.
This center will	anhance the
commencely grea	They desperially because
it coseen all the	reyes & Affers many
services	0
In sure som	e design festures well
he changeds as	the project more forwars
6. Would you be interested in getting involved moving forward?	with the South St. Clements Activity Centre project
Yes	
No	
If you answered yes, please provide your name, e	email address, or contact information below:
Name:	
Phone # and Email Address:	
<del>.</del>	







1. Which facility features are important to you? Are there any missing from the boards?  Base Ball, what die is Ball Diamond
to be? For minor, fast or Slow pitch softlad
as larger to amon a commodata 90 hace lines +
350 Ft bace lines to Home teun ofence on for
minor, at 250th basehall field lines
2. What design features or themes are important to you? Are there any missing from the boards?
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
If mezzanine is needed could be added
on at a later Date







4. Please rank the facility funding options	in order of preference (1 being most preferred option):
	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
	es on the South St. Clements Activity Centre.  with epsponsioners,
6. Would you be interested in getting inv moving forward? Yes	volved with the South St. Clements Activity Centre projec
 ☑ No	
If you answered yes, please provide your n	ame, email address, or contact information below:
Name:	
Phone # and Email Address:	







1. Which facility features are important to you? Are there any missing from the boards?
No information was provided regarding the
No information was provided regarding the play ground or play structures
2. What design features or themes are important to you? Are there any missing from the boards?
walking Track
Hockey Rink Souch field
Source field
Wading Pool for chiedren (included with Splash par
option?
ofe Toboggan Run for Kids
8 8
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:







4. Please rank the facility fund	ling options in order of p	reference (1 being most preferred option):
Government Grants	3	Financing (borrowing)
	5	Property Tax Increase
Fundraising and Sponso	orship	Other
5. Please provide any addition	nal comments on the Sou	th St. Clements Activity Centre.
6. Would you be interested in moving forward?	n getting involved with t	he South St. Clements Activity Centre project
moving forward:		
Yes		
No		
If you answered yes, please pro	ovide your name, email a	ddress, or contact information below:
Name: E+B Brand	+	
Phone # and Email Address:	757-4729	brand+ 5744 @ Shaw.c
		D100 = 001 = 1
	· · ·	D100 0001 0
		D100 0001 0 1
	· č	
	2-	







1. Which	facility features are important to you? Are there any missing from the boards?
im	pressure Dome thing for suryone.
2. What d	design features or themes are important to you? Are there any missing from the boards?  Levould leke So Dee other options.  Looks why expension
	Jalsign B.
Op	Activity Centre option do you prefer and why?  otion 1 (Design of Entire Facility – No Mezzanine)  otion 2 (Design of Partial Building and Partial Parking – No Gym)
	otion 3 (Design of Outdoor Facilities only – No Building) otion 4 (Design of the Entire Facility – Full Mezzanine)
The	e should have been a power point
proce	D. Beller understanding i more personal
/	







4. Please rank the facility funding options in	n order of preference (1 being most preferred option):
✓ Government Grants	Financing (borrowing)
5 User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments	s on the South St. Clements Activity Centre.
How long before w	e brake grown?
	Z
moving forward?	olved with the South St. Clements Activity Centre projec
✓ Yes □ No	
If you answered yes, please provide your na	me, email address, or contact information below:
Name: Kathy Foley	
Phone # and Email Address: 663-	8984 Kathyj I Dshawica







1. Which facility features are important to you? Are there any missing from the boards?
yes- a speaker (or several)
- the architect
- the Steer Com. Chari
- a Linance person
a moderator
with name tags for Councillors, Architect et
an introduction of the above!!
2. What design features or themes are important to you? Are there any missing from the boards?
" should be a power-point presentation,
of the "proposal"! This is the first
time weathe residents have seen
This "centre" proposal!
" no opportunity for a Q and A. session.
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
" a summary of the fleasabily study
would have been useful







4. Please rank the facility funding options	s in order of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional commer not clear if could be in other income a does the R. presently.	sed for socials or producing events  He have any funds
<ul><li>6. Would you be interested in getting in moving forward?</li><li>Yes</li><li>No</li></ul>	volved with the South St. Clements Activity Centre project
	tre (pronounced cone shot).  Conchatre com  close 4275

For more information, contact Marvin Terhoch at <a href="terhoch@shaw.ca">terhoch@shaw.ca</a>.









Subject: Re: South St. Clements Activity Centre - Open House Materials

Sunday, October 19, 2014 at 12:34:31 PM Central Daylight Time Date:

From: Dennis Patkau <dpatkau@shaw.ca>

Lockport Terhochs <terhoch@shaw.ca>

Thanks Mary

To:

Looks like its going to be a win win for the community, regardless of which option is chosen. Personally, I think option 4 is the way to go. I would also like to add, that I strongly feel that there should be some sort of indoor track and lap pool and steam room facility. When I look at projects like the wellness centre, or the ymca model, these two components stand out. Additional revenues generated by memberships can offset the additional capital and operating costs. The Y and Wellness, I believe both offer Day care facilities. Perhaphs someone like a Darcy Bain, who operates out of Grant Park, would like to expand and operate physic therapy and wellness out of the building. ( Again, additional revenues to offset costs)

The Kitchen and Cafe components only work, if they are set up to be profitable and not just a convenience. Perhaphs an independent comes in and commits to operate the kitchen/cafe, and catering./ pays percentage to the facility. . just a thought. I believe that is how Darryl Ruston at Red River Ex grounds operates there full kitchen year round. You should check out the building there.

How do we fund this ..

1) Available Grants

2) Naming Rights 3) Day Care revenues/ Pool and Gym Memberships

4) Property Taxes

5) Rent generated from independant operates within

6) Billboard Naming rights/

Indoor trade shows or craft shows could possibly take place in the facility.

The design and visuals of the building appear to asthetically pleasing and the idea of low maintenance materials/ use of solar/ and recognition of our heritage all appear to tie is nicely.

Would love to be part of the project moving forward, personally as a member of the community and from a business perspective. Our company Prairie Safety Surfacing can fulfill alot of the surface requirements. We also work closely with the largest playground company in Wpg, so when time comes, we can submit different options, based on requirements.

All the best

Dennis Patkau Business Development www.prairiesafetysurfacing.com 204-955-0068

---- Original Message -----From: Lockport Terhochs To: Dennis Patkau

Sent: Sunday, October 19, 2014 10:30 AM

Subject: FW: South St. Clements Activity Centre - Open House Materials

Hi Dennis,

Sorry, been hectic and havent been by with the project materials.

I now have a digital copy.

Have attached, with the exit survey from the Open House.

Call me please with any questions or thoughts.

Connect soon, Best, Marv

Mary Terhoch

M.a. TERHOCHassociates

204-781-4415 / 204-757-4791

Terhoch@shaw.ca 2 Selkirkfoodbank@shaw.ca Donewinnipeg@shaw.ca

1. Which facility features are important to you? Are there any missing from the boards?
Many things soon to violenne children - Who I
Lelele to be an important part of the comments. I
think there are a bet of younger tamilies in St. Changels
who would enjoy a contra to go to. It also seems
a go-to place for those whose children are conto
of the second second
2. What design features or themes are important to you? Are there any missing from the boards?
The design teatures blend with the surrounding
porgeodo. 14,2 suncounciental tuesque + abbeace to pe
a de leccina placa to be
3
3. Which Activity Centre option do you prefer and why?
Option 1 (Design of Entire Facility – No Mezzanine)
Option 2 (Design of Partial Building and Partial Parking – No Gym)
Option 3 (Design of Outdoor Facilities only – No Building)
Option 4 (Design of the Entire Facility – Full Mezzanine)
Comments:
Lituese acea on westoning month allow more
space on main floor for other activities.







4. Please rank the facility funding options in ord	der of preference (1 being most preferred option):
Government Grants	Financing (borrowing)
User Fees	Property Tax Increase
Fundraising and Sponsorship	Other
5. Please provide any additional comments on t	he South St. Clements Activity Centra
- 4	delivity centre.
6. Would you be interested in getting involved moving forward?	with the South St. Clements Activity Centre projec
moving forward?	
Yes Yes	
□ No	
f you answered yes, please provide your name, e	mail address, or contact information below:
Name: Sherry Terhoch	as hade a
Phone # and Email Address: techoch	on charles a
	- Landerson - Long







Missing a splash park  * Are 75 parking spaces  Can/would something b  done to restrict / disco  overflow parking near  you? Are there any missing from the boards?
* Are 75 parking spaces  can/would something b  done to restrict / disco  overflow parking near
* Are 75 parking spaces  can/would something b  done to restrict / disco  overflow parking near
done to restrict / disco
done to restrict / disco
overflow parking near
you? Are there any missing from the boards?
you? Are there any missing from the boards?
reced for the second or second consistency
Missing landscaping to
duce noise for neighbor
o Mes.
5//
/hy?
anine)
al Parking – No Gym)
No Building)
Mezzanine)
ill benefit from the faci
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open house materials posted on the RM of St. Clement's website: http://www.rmofstclements.com/







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# South St. Clements Activity Centre Public Open House

September 24th, 2014















South St. Clements Activity Centre

The place to be





# Why Are We Here?



Since the demolition of the Donald School site years ago, South St. Clements has lacked a central hub for community activity. As was recommended by the 2013 South St. Clements Recreation Needs Assessment, a feasibility study for such a facility is currently being developed. The consortium of Dillon Consulting, Mistecture, and Way to Go Consulting are here to present preliminary findings of this study, and answer your questions.







## Most importantly, we would like to:

- Confirm the overall themes, activities, and recreational space needs of your community;
- Garner your feedback on the four conceptual design options; and,
- Solicit your involvement and participation in the project moving forward.

South St. Clements Activity Centre





# Background



The South St. Clements Activity Centre (SSCAC) was a group of residents who volunteered their time to develop and promote a vision for recreation in South St. Clements. The activities they operated ran primarily out of the Donald School, and included dance classes, fitness programs, martial arts, and knitting (among other things). When the school (underutilized and in poor condition) was considered for demolition, the group undertook a massive survey of residents and user groups in the community. The group (and 23 volunteers) surveyed 1200 homes in the area, going door to door for several months.

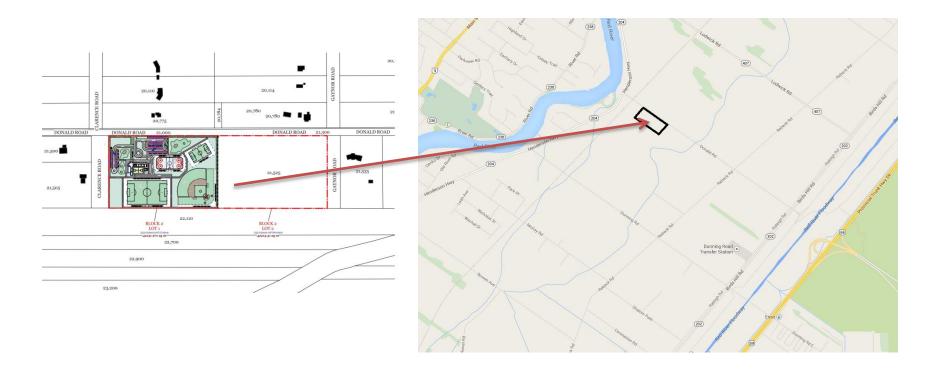
Based on the results, the SSCAC recommended the development of a multipurpose community centre facility (to replace the Donald School, which had since been demolished). Approximately a decade later, the 2013 South St. Clements Recreation Needs Assessment (completed by Dillon) recommended that the community "Undertake a feasibility study and pre-design planning for a phased approach to building a community recreation centre, which would serve as the focal point of the South St. Clements community." This project represents the community moving forward with the above recommendations.



# **Context Map**



The location of the proposed South St. Clements Activity Centre is the old Donald School site. It is a 10-acre parcel at the south-east corner of Donald Road and Clarence Road.



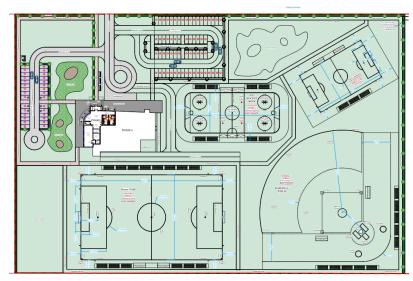


# **Facility Features**



Based on surveys, public engagement, and direction from council, here are the types of facilities that were deemed essential to the South St. Clements Activity Centre:

- Multi-Purpose Room (for fitness, dance, yoga, basketball, etc.)
- Meeting Room (for arts and crafts, seniors groups, and services)
- Café
- Day Care
- Kitchen
- Change Rooms
- Community Notice Board
- Outdoor skating rink and soccer field
- Outdoor gathering place
- Playground
- Parking







# Design Themes



Based on previous surveys, public engagement, and direction from council, here are some of the design themes that should be considered in the development of the South St. Clements Activity Centre:

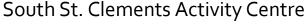
- Connection of the landscape with the Floodway
- Pathway connections
- Use of the rail corridor
- Sense of community ownership
- First Nation and Ukrainian heritage
- Warm and inviting spaces
- Use of natural materials
- Light and bright
- Energy efficiency
- LEED Silver approach
- Expandable and phased















## Feedback



What are your thoughts on the Facility Features and Design Themes? Do they match your vision for the Activity Centre? Is anything missing, or does anything need to be changed?

**Facility Features** 

**Design Themes** 



#### South St. Clements Activity Centre

#### our landscape















St.Clements

natural landscapes agricultural land prairie grass river riparian buffer wetlands cattails wild flowers

#### our history















historic elements fieldstone red framed windows wrought iron marking the entry fieldstone pyramid

#### our community















Lockport dam bridge first nation history rural residential red colour wood agriculture strength

#### design features

materials/textures















sustainability/LEED

 $\begin{array}{l} \textbf{eco paving} - \textbf{to maintain water on site by minimizing runoff, and be visually appealing} \\ \textbf{solar lighting} - \textbf{throughout the facility grounds to ensure safety} \\ \end{array}$ storm water management - slopes and ditches to maintain storm water on site minimizing runoff native plants, natural vegetation - prairie grass and wetlands to avoid irrigation expenses, healthy biomass to keep nutrients from our waters materials and resources - durable interior and exterior finishes with low maintenance locally sourced materials - low VOC paints, low embodied energy and high recycled content materials energy efficient building envelope - superior insulation to reduce heating/cooling cost power smart and water conserving fixtures - low flow sink and dual flush toilets

natural ventilation and daylight - to reduce lighting and allow indoor activities air quality and occupant comfort - innovation in design

walkability - bike racks at the entrance



outdoor facilities

hockey rink - located close to the door for skaters, viewing corridor soccer/lacrosse field - multipurpose use

natural play structures - for the community and daycare use splash pad - water feature for kids

green gym - outdoor workout place, close to play structures to create interaction between parents and children with exercise opportunities

community gathering spaces - welcoming entrance, seating landscaped surroundings - native plants, representative landscape at the front parking - eco paving, can be used for other outdoor activities like Farmers' Market walking path - a section can be used as skating path in the winter















#### South St. Clements Activity Centre

#### The place to be





#### building appearance

sweeping roof - to match the prairie landscape, shape of a sweeping bird, to create gathering spaces around the building low profile building - to blend in with the existing residential and to mimic the prairie landscape duule height entrance - to welcome the community, gathering space at the entrance flellistone - strength of the history of the area, and the early settlers timber - thick beam columns to represent the strength of the community

red colour - to accent windows, blend in the neighbourhood, reflect historic colours community elements windows - transparency, open to the community, natural lighting, ventilation

















#### placing the building on the site

relation to the neighbours - the building has 3 facades to keep a front facade to all existing neighbours daycare placed on the side - to create privacy and safety for the kids while allowing greater access to the facility relation to outdoor facilities - to have doors close to the hockey rink and soccer field 1-1/12 height multipurpuse/gym - to enhance natural ventilation and daylight to allow for indoor sports pedestrian walkways - along the site to increase interaction and to encourage healthy lifestyle buffer zones - between residential and community spaces, around the parking area seating, outdoor furniture and equipment - around the building for outdoor activities and community interaction

#### design layout









renderings















# **Potential Funding Sources**



The size, layout, and phasing of the Activity Centre will be linked to the availability of funds. It is important to consider not only the upfront capital costs, but the ongoing operating costs as well. Potential funding sources include:

- Grants (Provincial and Federal)
- Fundraising
- Sponsorship
- User Fees
- Municipal Borrowing
- Property Tax Increases
- Booster Fees





# **Options and Costs**



The high level cost estimate for each design option is based on the building's size and composition. Note that the outdoor component remains the same and is included in all four options.

Option 1: Design of the **Entire Facility** (No Mezzanine)

Costs

Capital: \$4.93 M **Annual Operating:** 

\$117,500 Option 3: **Design of Outdoor** 

**Facilities Only** (No Building)

Costs Capital: \$1.36 M **Annual Operating:** \$47,000





Option 2: **Design of Partial Building and Partial** Parking (No Gym)

Costs Capital: \$2.57 M Annual Operating: \$106,555

Option 4: **Design of the Entire Facility** (Full Mezzanine)

Costs Capital: \$5.01 M **Annual Operating:** \$120,250









# Feedback on Options



Based on the conceptual designs and costs of the four facility options, which do you prefer and why?

Option 1: Design of the Entire Facility (No Mezzanine)	Option 2: Design of Partial Building and Partial Parking (No Gym)	
Costs Capital: \$4.93 M Annual Operating: \$117,500	Costs Capital: \$2.57 M Annual Operating: \$106,555	
Option 3: Design of Outdoor Facilities Only (No Building)	Option 4: Design of the Entire Facility (Full Mezzanine)	
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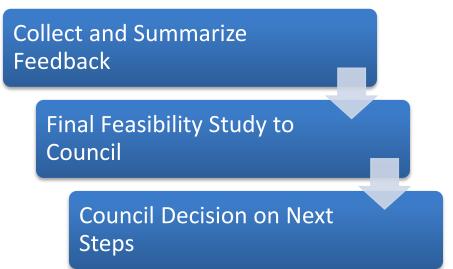


# **Next Steps**



Once your feedback has been incorporated into the study, the final study will be forwarded to Council for review. Council will ultimately decide whether to proceed with the project, in what manner, and how it will be financed.







## Thank You



Thanks for attending tonight's Open House. Your input is important to us, so please remember to fill out the exit survey. To follow the progress of this project, view these display materials, and learn how to get involved, please check out the RM of St. Clement's website: <a href="http://www.rmofstclements.com/">http://www.rmofstclements.com/</a>

For more information, contact Marvin Terhoch at: <a href="mailto:terhoch@shaw.ca">terhoch@shaw.ca</a>





